HALF-YEAR FINANCIAL REPORT AS AT 30 JUNE **2023**

CONTENTS

€3,612 million
H1 2023 SALES

+1.3%
ORGANIC SALES GROWTH

€76 million
H1 2023 NET PROFIT

>30,000
EMPLOYEES WORLDWIDE

The world leader in Small Domestic Equipment,

Groupe SEB pursues a **multi-specialist** strategy with top-ranking positions in small electrical appliances and a strong global leadership in cookware. Its mission is **making consumers' everyday lives easier and more enjoyable and contributing to better living all around the world.**

Operating in nearly 150 countries, Groupe SEB has built strong positions across continents through a product off ering, both global and local, addressing consumer expectations throughout the world.

This offering is enhanced by an **exceptional brand portfolio.**

On top of the Consumer business, Groupe SEB has developed over the past few years into the professional segment, and in particular the professional coffee market.

The Group's success is rooted in its **long-term vision**, committed to achieving the **right balance between growth and competitiveness** in order to create value for all its stakeholders.

1 Profile

An extensive and diversified offering

KITCHEN ELECTRICS

Electrical cooking: deep fryers, rice cookers, electrical pressure cookers, informal meal appliances, waffle makers, grills, toasters, multicookers…

Beverage preparation: coffee makers (filter and pod), espresso machines, electrical kettles, home beer-taps…

Food preparation: blenders, soy milk makers, cooking food processors, kitchen machines, mixers, beaters…

HOME AND PERSONAL CARE

Linen care: irons and steam generators, garment steamers...

Home care: canister vacuum cleaners with or without dust bag, steam and upright vacuum cleaners, vacuum sweepers, versatile vacuums, robots…

Home comfort: fans, heaters, air purifiers…

Personal care: hair care appliances, depilators, electrical beard trimmers and hair clippers, bathroom scales...

1

COOKWARE

Frying pans, saucepans, woks, pressure cookers, bakeware, kitchen utensils, food storage containers, vacuum flasks and mugs...

CONSUMER BRANDS

GLOBAL

Tefal · Rowenta · Moulinex · KRUPS

REGIONAL

SUPOR · DASH · T-fal · ARNO · IMUSA · SEB · Calor · emsa · Original Kaiser · Maharaja Whiteline · Asia Fuda · MIRRO · WearEver · PANEX · OBH Nordica · samurai · Rochedo · clock · umco

PREMIUM BRANDS

WMF · Lagostina · All-Clad Metalcrafters LLC · Silit

PROFESSIONAL BRANDS

WMF · schaerer swiss coffee competence · HEPP · Curtis · Krampouz · zummo

PROFESSIONAL BUSINESS

Coffee machines — Other professional equipments

Business model

OUR RESOURCES [1]

STAFF

More than **30,000** employees

16 hours/year of training per employee in average (over 3 years)

41.1% women managers

INNOVATION AND DIGITAL

> 1,500 people in the innovation community

3.6% of sales reinvested in innovation [2]

> 70% of media investment in digital

INDUSTRY AND PURCHASING

60% of products manufactured in-house

21% of production based in Europe

~ €2bn direct purchasing

€233m invested[3] i.e. **2.9%** of sales

FINANCES AND SHAREHOLDING

Sales of: **€7,960m**, ORFA of: **€620m**

and profit of: **€316m**

Net debt/Adjusted EBITDA: **2.3** at 31 December 2022

Long-term reference shareholders

SOCIETY AND ENVIRONMENT

100% of sites ISO 14001 certified

> €3m per year spent on philanthropy

1 Code of Ethics with **18** sections, translated into **11** languages

Focus on growth

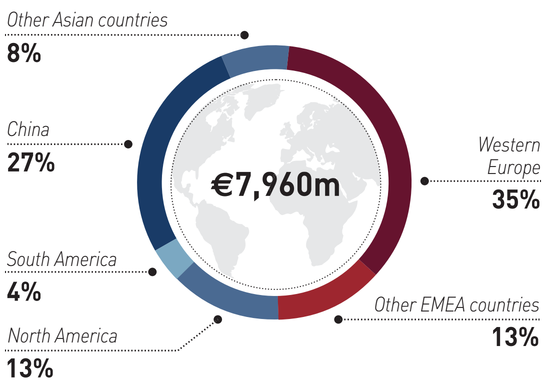
- Strength and complementarity of our brands
- Product innovation
- International expansion

2022

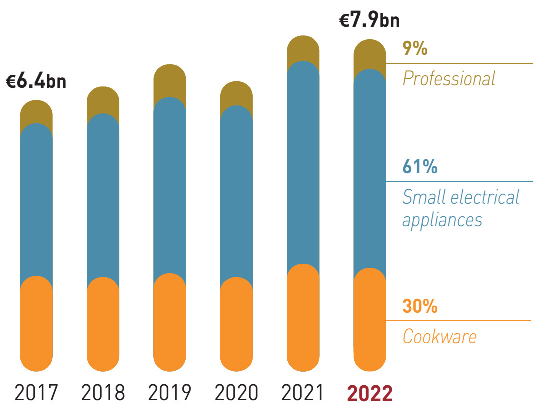
€7,960m
Sales

-4.7%
Organic growth

A GLOBAL...



ACTIVITIES WITH STRONG POTENTIAL



Optimize our industrial facilities...

- Optimize purchasing and logistics
- Improve industrial productivity
- Simplify structures and processes

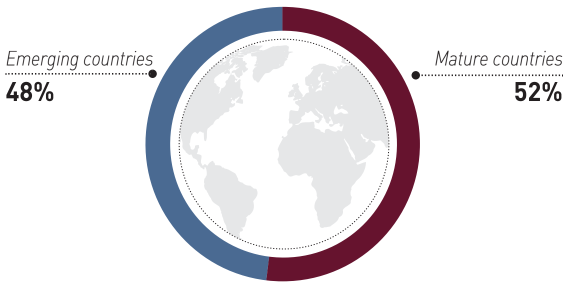
(1) Data 2022. (2) Net investments in R&D, strategic marketing and design. (3) Cash outflows for purchase of PP&E and intangible assets.

Groupe SEB is the world leader in Small Domestic Equipment.
Its consumer markets are steadily growing, estimated at over **€75bn** in 2022: **over €50bn** for Small Electrical Appliances, over **€25bn** for Cookware.

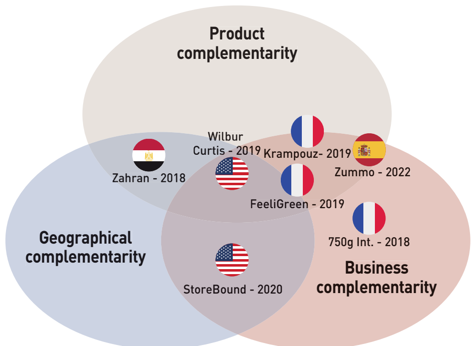
- Multi-channel distribution strategy
- Development in the professional market
- Active acquisition policy

Presence in nearly **150 countries**
Leadership positions in over **25 countries**

...AND BALANCED PRESENCE



TARGETED ACQUISITIONS TO STRENGTHEN ITS LEADERSHIP*



* *Acquisitions of the last 5 years.*

Strengthen **our competitiveness**

... and develop our assets

- High value technological products manufactured in mature countries
- Basic products outsourced
- Focus on the circular economy

(4) Lost-time accidents.

OUR ADVANCES [1]

STAFF

1 global social protection floor

Workplace accidents [4] divided by **3** in 5 years

INNOVATION AND DIGITAL

503 patents filed

Around **40%** of consumer sales through e-commerce

INDUSTRY AND PURCHASING

More than **200 millions** products manufactured

66% of direct purchasing covered by the supplier panel

FINANCES AND SHAREHOLDING

Annual change in sales over 5 years of **-4%**

7.8% operating margin

Change in annual net profit over 5 years of **-3%**

SOCIETY AND ENVIRONMENT

>510 projects supported by the Fonds Groupe SEB since its creation

>90% of domestic electrical appliances are covered by the “15 years repairable at fair price” commitment

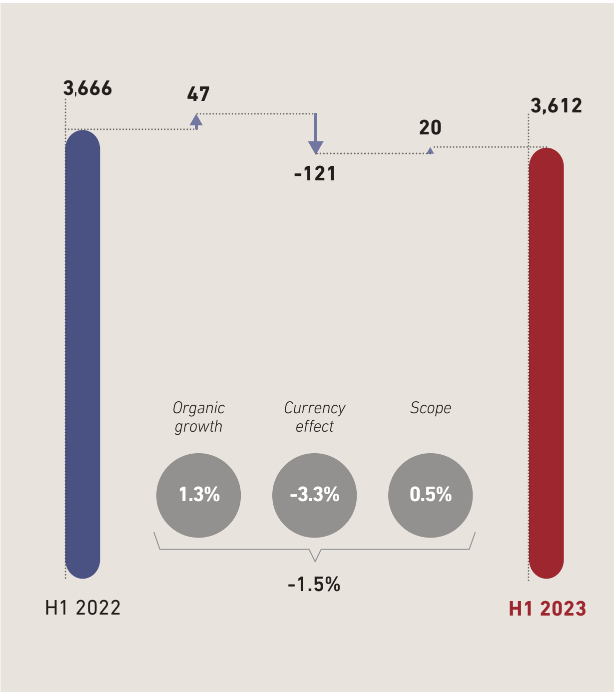
-34% carbon intensity for our plants (scopes 1 & 2) between 2016 and 2022

Consolidated results at 30 June 2023

(in € million)	1st semester 2023	1st semester 2022	Change as reported	Change LFL*
Sales	3,612	3,666	-1.5%	1.3%
Operating Result from Activity (ORFA)	180	199	-€19 M	-€1 M
Operating profit	160	179	-€19 M	
Profit attribuable to owners of the parent	76	72	+€4 M	
Net debt (at 30 June)	2,346	2,447	+€101 M	

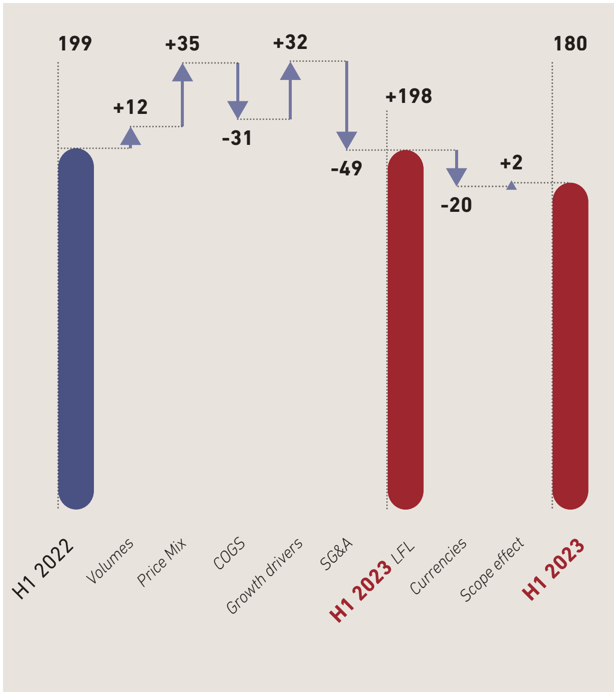
BREAKDOWN OF HALF-YEAR SALES CHANGES

(in € millions)



BREAKDOWN OF ORFA CHANGES

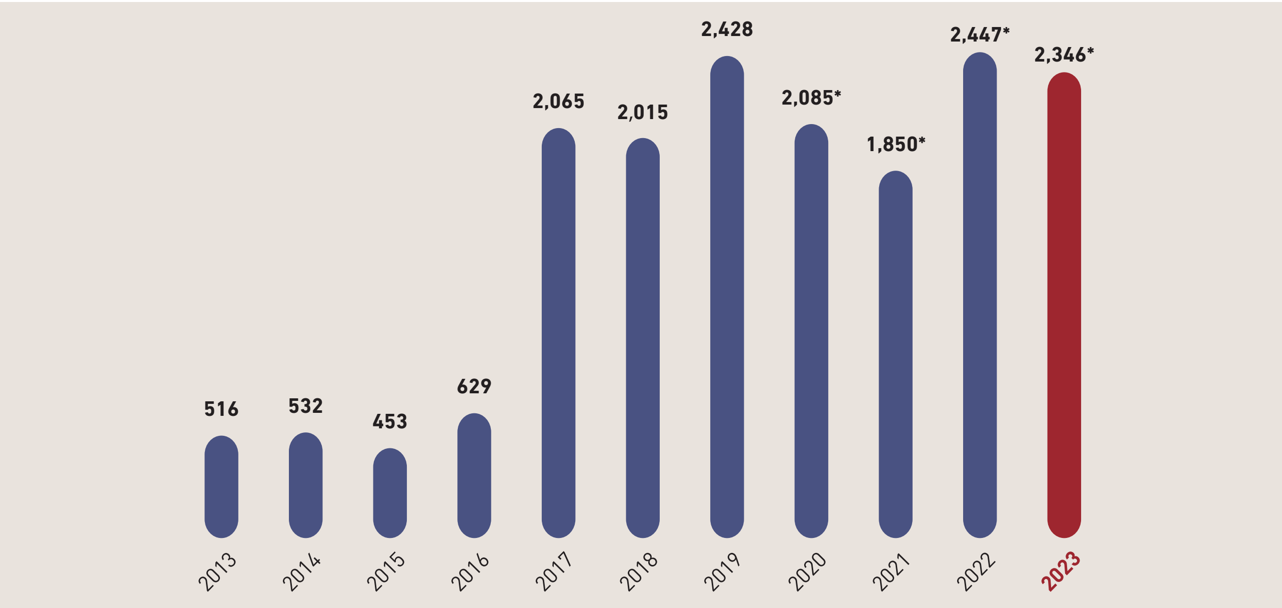
(in € millions)



* LFL = organic: on a like-for-like basis.

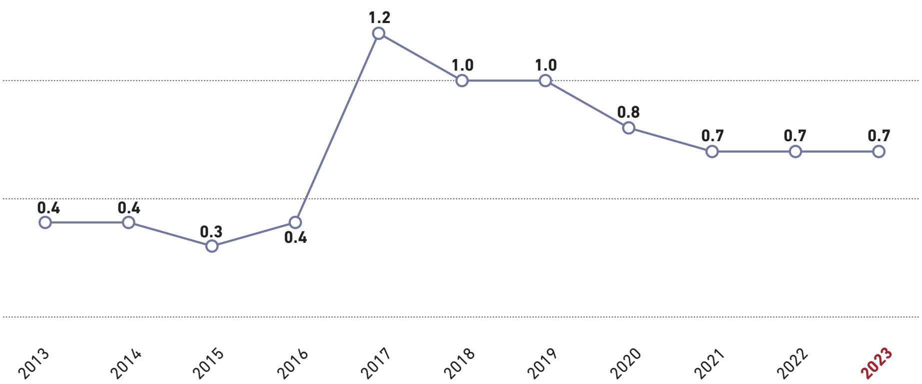
NET FINANCIAL DEBT AT 30 JUNE

(in € millions)

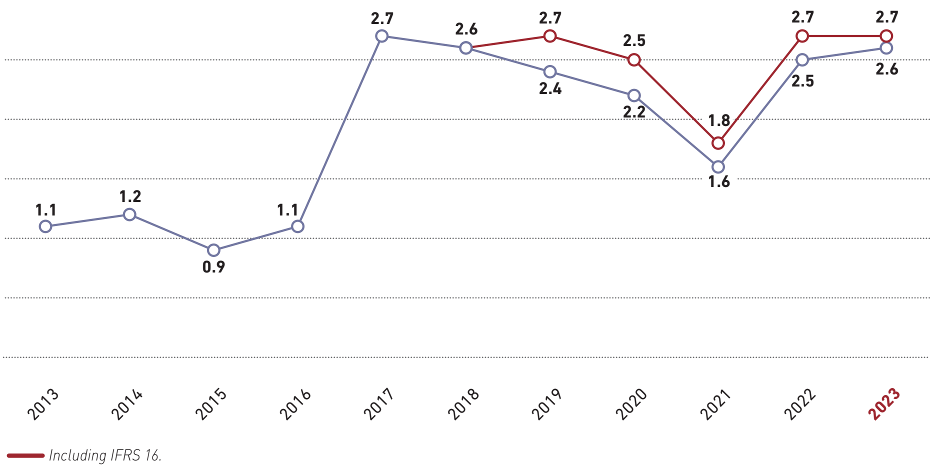


* *Including IFRS 16 debt: €306 million at 30 June 2020, €333 million at 30 June 2021, €350 million at 30 June 2022 and €352 million at 30 June 2023.*

NET FINANCIAL DEBT/EQUITY AT 30 JUNE

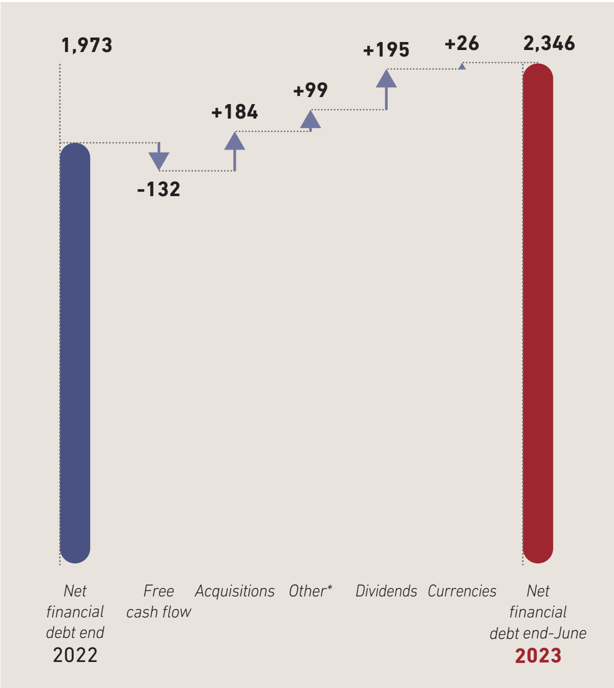


NET FINANCIAL DEBT/ADJUSTED EBITDA (ROLLING TWELVE-MONTHS), AT 30 JUNE



CHANGE IN NET FINANCIAL DEBT OVER 6 MONTHS

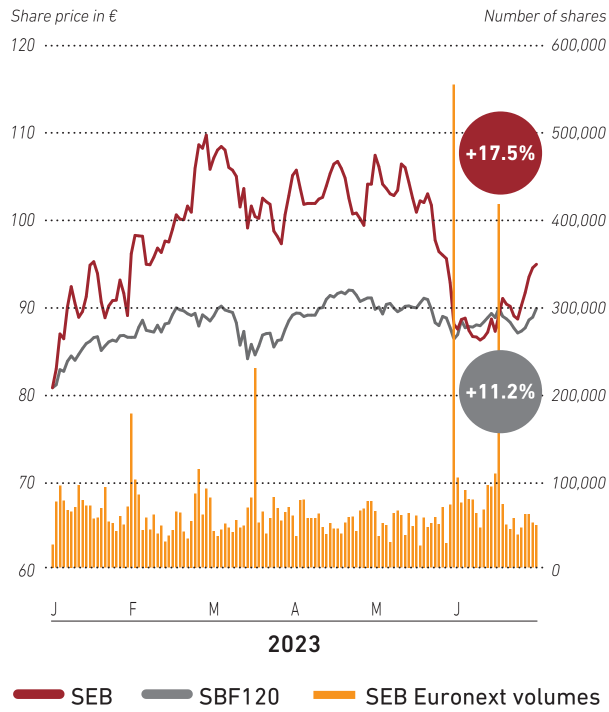
(in € millions)



*Incl. restructuring and share buyback.

SHARE PRICE

(to 30 June 2023)



2 Management report

Highlights

GENERAL ENVIRONMENT

The beginning of 2023 was marked by an uncertain macroeconomic and geopolitical environment.

As a result of the central banks' interest rate hikes in particular, inflation has certainly been curbed but still remains very high and continues to weigh on consumer purchasing power. Inflation levels vary however from a country to another.

The macroeconomic situation in mature markets also remains difficult, and while the outlook appears more optimistic than at the start of the year, fears of localized recessions persist. Central banks in Europe and the United States are pushing forward with their policy aimed at bringing inflation down to normative levels, further hikes in key rates therefore remaining a possibility in the second half of the year. Moreover, and in the United States in particular, the balance on the labour market is fragile and is stoking inflation which continues to put a great deal of pressure on the central banks.

Against this backdrop, global growth forecasts for 2023 remain highly cautious. A strong recovery in global growth was particularly dependent on the speed of recovery of the Chinese economy following the lifting of health restrictions at the end of 2022. However, this has proven slower than predicted and varies widely among sectors. Following a strong rebound in consumption at the start of 2023, China's economic recovery has been losing momentum since the start of the second quarter due in particular to the cautious approach of Chinese consumers and weak international demand particularly in Europe and the United States.

CURRENCIES

After weakening significantly up until the summer of 2022, particularly against the US dollar and the Chinese yuan, the euro continued to strengthen in 2023 against the majority of the currencies to which the Group is exposed. Compared with the first half 2022, the euro strengthened by more than 6% on average against the Chinese yuan, and is declining slightly by 1% on average against the US dollar.

As for the other currencies to which the Group is exposed, owing to its presence in more than 150 countries, it is important to note the significant fluctuations in some of them compared to the first half of 2022. The Turkish lira and the Egyptian pound depreciated sharply, by 25% and 43% respectively against the euro, and to a lesser extent the Colombian peso and the Japanese yen depreciated by 14% and 8% respectively. The only significant appreciation compared with first-half 2022 concerned the Mexican peso which strengthened 13% against the euro.

In response to constant exchange rate volatility, the Group has hedged certain currencies to limit sudden effects on its performance or to spread their impact over time. At the same time, it implements an agile pricing policy, with price increases aimed at compensating for the adverse effects of weakened local currencies on subsidiary profitability.

It should be remembered that the US dollar and the Chinese yuan are currencies for which the Group is "short", i.e., the weight of its purchases denominated in these currencies is greater than that of its sales. Excluding the effects related to currency hedging contracts in place, a strengthening of the euro against these currencies thus has a favorable impact on Operating Result from Activity reported by the Group, although its impact will be unfavorable to reported sales.

In the first half of 2023, exchange rate fluctuations had a total negative impact of €121 million on the Group's sales (compared with a positive impact of €137 million in the first half of 2022) and a negative impact of €20 million on Operating Result from Activity (compared with a negative impact of €43 million at 30 June 2022).

RAW MATERIALS, COMPONENTS AND FREIGHT

In its line of business, the Group is exposed to fluctuations in the prices of certain materials, such as metals like aluminum, nickel, which is used to make stainless steel, and copper. It is also exposed to changes in the plastics used in the manufacture of small electrical appliances, and the paper/cardboard for packaging. These exposures are direct (for in-house production), or indirect if the manufacturing of the product is outsourced to subcontractors.

In order to spread over time the effects of sometimes abrupt fluctuations in metal prices, the Group partially hedges its requirements (aluminum indexed to the LME and SHFE, nickel, copper, and some ingredients related to the manufacture of plastic materials), which protects it in the event of a sharp rise in prices, but which results in some inertia in the event of decline.

In the first half of 2023, raw materials and energy prices were mainly down, against an uncertain global economic context.

While the outbreak of war in Ukraine in February 2022 led to soaring energy prices – gas and electricity – mainly in Europe, these saw a significant reduction in the first half of 2023 though still remained high compared to 2021 levels. This can be explained by favorable winter weather conditions that curbed energy requirements, strong political responses to the price hikes, moderation in consumption and industrial activity that was less sustained than expected.

Compared to the first half of 2022, the prices of aluminum indexed to the LME and of copper fell by 24% and 11% respectively. Aluminum production stabilized thanks to the drop in energy costs. The price of nickel continued to decrease (-13%), in line with the drop in demand for stainless steel and electric vehicles. The European stainless steel market continued to face high levels of inventories while demand remains weak overall.

The price of a barrel of oil, which also saw a sharp increase in the first half of 2022 due to tensions linked to the Russia-Ukraine conflict, continued to decline in the first half of 2023.

Lastly, after the huge surge in sea freight rates since mid-2020, driven first by the pandemic and then the recovery of global trade (since April 2021), the decline has been tangible since the beginning of 2022 to return, in mid-2023, to levels close to those seen before the pandemic. The normalization of consumption with a reallocation of expenses to services and the tense geopolitical situation led to a moderation in demand in terms of freight transport.

CHANGES IN THE COMPOSITION OF THE BOARD OF DIRECTORS

The Annual General Meeting of SEB S.A. of 17 May 2023 voted in favor of the reappointments as directors of Mrs Aude de Vassart, Mr Jean-Pierre Duprieu, Mr William Gairard, Mr Thierry Lescure and of GENERACTION represented by Mrs Caroline Chevalley.

As of 30 June 2023, the Board of Directors had 16 members:

- the Chairman;
- seven directors representing the Founder Group:
  - four directors from VENELLE INVESTISSEMENT,
  - two directors from GENERACTION,
  - one director from FEDERACTIVE;
- five independent directors;
- two directors representing employees;
- one director representing employee shareholders.

GROUPE SEB ANNOUNCES STRATEGIC ACQUISITIONS THAT REINFORCE ITS PRESENCE IN PROFESSIONAL BUSINESS…

Groupe SEB is continuing its growth in the professional business market with the acquisitions of La San Marco, announced on 16 February 2023, and Pacojet, announced on 5 May 2023.

LA SAN MARCO, AN ITALIAN ICON IN PROFESSIONAL COFFEE MACHINES

Groupe SEB's portfolio has seen the addition of a new product offering to meet its strong development ambitions in the professional coffee segment.

An Italian company founded in 1920, La San Marco manufactures, markets, and distributes professional coffee machines and grinders. A recognized leader in the espresso machine segment with the traditional lever system, The company offers a wide range of products, mostly manufactured in Italy, in Gradisca d'Isonzo (Gorizia).

The inventor and pioneer of LEVA technology, a device that ensures controlled lever speed in order to guarantee maximum safety for traditional machines, La San Marco holds numerous patents that give it a significant competitive advantage.

In 2022, San Marco had revenue of around €20 million and 94 employees.

PACOJET, THE MUST-HAVE KITCHEN APPLIANCE FOR CHEFS

A Swiss company founded in 1992, Pacojet has designed a unique emulsifier for creating ice creams, sorbets, sauces, mousses, stuffings, purees and much more, in less than 90 seconds.

The success of Pacojet among chefs worldwide gave rise to coinage of the terms "pacotize" or pacotizing®, which is now a registered trademark used to refer to the unique process of using Pacojet to transform frozen foods into smooth, creamy textures to produce dishes of an exceptional quality.

With the acquisition of Pacojet, Groupe SEB has grown its professional business in addition to acquiring a complementary offering with an iconic brand and products to meet its strong development ambitions in this sector.

In 2022, Pacojet had sales of around €24 million and 30 employees.

… AND BECOMES THE EUROPEAN LEADER IN PLANCHAS WITH THE ACQUISITION OF FORGE ADOUR

Groupe SEB announced on 4 July 2023, the acquisition of FORGE ADOUR, an expert manufacturer of enameled cast-iron planchas.

Established in 1978, FORGE ADOUR is a French family-owned company that specializes in the design, manufacture and marketing of planchas, accessories and outdoor kitchens for the consumer market.

Headquartered in Bayonne (Pyrénées-Atlantiques department, southwest France), in addition to its core business, The company mostly comprises a design unit, product design team and strategic sales force, coupled with logistics and after-sales specialists.

FORGE ADOUR also leverages the expertise of its factory in Villafranca de los Barros, Spain, the birthplace of the family who founded The company.

With a presence mainly in France, the iconic Basque brand which this year celebrates its 45th anniversary, has also gained a foothold in Spain, Germany, Switzerland and the Benelux region in recent years, opening up opportunities for business development.

In 2022, Forge Adour had sales of almost €25 million and around 140 employees.

INAUGURATION OF A GIGA LOGISTICS PLATFORM IN THE HAUTS-DE-FRANCE REGION

Stanislas de Gramont, Groupe SEB's CEO, accompanied by elected representatives and local partners, inaugurated a giga logistics platform located in the commune of Bully-les-Mines, in the Hauts-de-France region. The investment amounts to €80 million.

This 100,000m^2 logistics platform completed its first deliveries in April 2023, just two years after the first reflections and visits to the site.

It is located close to the A21/A26 motorway interchange and near a multimodal platform (rail, road and river transport). All the Group's Small Domestic Appliances brands are distributed in France and Western Europe (Belgium, the Netherlands, Germany, Denmark, Austria and Switzerland).

As part of its social and environmental commitment, Groupe SEB has had a long-standing commitment to a virtuous eco-logistics approach which includes the rationalization of transport in terms of load rates, reducing distances traveled and developing alternative means of transport.

To optimize flows, digital solutions have been implemented to anticipate merchandise procurement and manage their arrivals as best as possible to prioritize customer orders. Transport is optimized to limit the number of trucks on the road, notably by using river transport from the Port of Lille and to limit distance traveled. Furthermore, trucks use alternative fuels and a biofuel tank will be installed by FM Logistic for trucks by the end of 2024.

In addition, the Bully-les-Mines platform will also be designed to limit its carbon impact throughout its life cycle and thus be more respectful of the environment. Certified "BREAM Very Good", significant technical resources have been mobilized for energy management, consumption and convenience of use of the building.

TEFAL DIVERSIFIES ITS PRODUCT OFFERING WITH AN ECO-DESIGNED NONSTICK CERAMIC RANGE

Tefal announced the launch of RENEW, a new range of pots and frying pans in 100% recycled aluminum[1] and with the Inoceramic® nonstick ceramic coating, exclusive to Tefal.

The revolution with RENEW lies in the Inoceram® technology. This innovative and unique coating significantly enhances the nonstick performance of the ceramic, enabling the preparation of healthy recipes, with no added fats or oils and preserving all the flavors of foods.

Like all Tefal coatings, the new RENEW coating is guaranteed free of PFAO, lead and cadmium and are now in non-stick ceramic.

Celebrity chef and Tefal ambassador since 2022, Cyril Lignac, finds inspiration in this new way of cooking to prepare fresh, vegetable dishes, with all the authenticity of the original flavors preserved. All of the recipes can be found on the Tefal app.

(1): Body in 100% recycled aluminum. Recycled materials make up at least 77% of the overall product.

THE ICONIC GROUPE SEB COCOTTE-MINUTE® CELEBRATES ITS 70th ANNIVERSARY

In 1953, Groupe SEB launched the very first deep-drawn pressure cooker called the “Super Cocotte”, which guaranteed safe cooking at an affordable price.

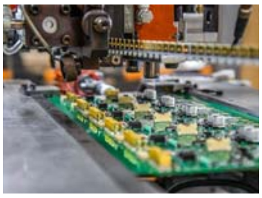
This was a revolution in the home, which has translated today into 75 million items sold worldwide. Over the years, the Cocotte-Minute® pressure cooker has constantly innovated to keep adapting to consumer concerns.

With 70 years of innovations and registered patents, Selongey is the center of expertise and innovation for pressurized cooking appliances. The Group’s multibrand strategy also enables it to produce pressure cookers in Selongey that are sold, depending on the market, under the brands Seb, Tefal, T-fal, Lagostina, All-Clad and, since 2020, WMF.

GROUPE SEB INAUGURATES A BRAND-NEW SOLAR PARK AT ITS LAGOSTINA SITE IN ITALY

The solar park consists of 3,400m^2 of photovoltaic panels, combining a total of 1,300 panels for the moment. Together, they cover 20% of the famous Lagostina (in Omegna) site’s needs.

The inauguration officially kicks off Lagostina future into renewable energy and is completely in line with the Group’s sustainability commitments. The objective is to produce 1,000,000kWh by the end of the third quarter of 2023 generating 35% of the factory’s energy needs with a reduction of 530 tons of CO2 yearly.



SAINT-LÔ IS ALWAYS ON THE CUTTING EDGE OF TECHNOLOGY

As Groupe SEB’s electronics development center, the Saint-Lô plant is adding a new production line and diversifying its know-how. The industrial site, which employs around 100 people, now manufactures even more complex electronic cards for the professional coffee machines of the premium brand WMF.

The Saint-Lô site currently produces nearly 5 million electronic cards per year, corresponding to 10 to 15% of Groupe SEB’s needs. These cards are mainly destined for French production sites. Between the end of 2023 and 2024, in order to secure the supply chain, a relocation of part of the European and Chinese production is planned and will increase production up to 7 million electronic cards per year.

TEFAL STRENGTHENS ITS COMMITMENT TO RESPONSIBLE POTS AND PANS MANAGEMENT

A pioneer in in-store recycling operations for the past 10 years, Tefal has joined a multi-brand partnership to set up a recycling kiosk in the parking lots of several Carrefour stores in France. The first of its kind in Europe, this kiosk meets the dual challenge of the environment and purchasing power.

Noting that 60% of used pans are thrown away in household waste, Tefal has been the pioneer of recycling operations in stores. Indeed, pans and saucepans as well as pantyhose, toothbrushes and razors are unfortunately not eligible for the waste sorting garbage can and are therefore not recycled enough.

Installed in the parking lots of six Carrefour stores throughout France, these kiosks will allow consumers to drop off their used products, regardless of their condition or brand, in exchange for vouchers for partner brands. The pots and pans will be collected by TerraCycle and their recycling will be managed in partnership with Excoffier, which will sort them, crush them and separate the main materials (aluminum, stainless steel, plastic, etc.) so they can be recycled.

THIERRY DE LA TOUR D'ARTAISE REPLACES PATRICIA BARBIZET AS CHAIRMAN OF THE HIGH COMMITTEE FOR CORPORATE GOVERNANCE

Afep and Medef have decided to appoint Mr. Thierry de La Tour d'Artaise as Chairman of the High Committee for Corporate Governance as of 1 July 2023, replacing Mrs. Patricia Barbize.

Thierry de La Tour d'Artaise, born in 1954 and a graduate of ESCP, was Chairman and CEO of Groupe SEB from 2000 to 2022. He has been Chairman of the Board of Directors since 2022.

The High Committee for Corporate Governance (HCGE) is responsible for monitoring the application of the AFEP-MEDEF Code. Since its creation in 2013, it has established itself as a recognized authority on the governance of listed companies. It ensures the effective application of the fundamental rule of corporate governance "comply or explain".

The members are appointed by Afep and Medef for a period of three years, renewable once. The Chairman is chosen from among persons who hold or have held corporate mandates in companies that refer to the AFEP-MEDEF Code. The members of the High Committee exercise their mandate on a voluntary basis and in complete independence. They are required to declare their mandates as directors or members of Supervisory Boards of listed companies.

INVESTIGATION BY THE FRENCH COMPETITION AUTHORITY

In October 2013, the French competition Authority conducted an inquiry into the pricing and listing practices of several domestic appliance manufacturers, including Groupe SEB France and Groupe SEB Retailing over the period 2008 to 2013. Given the uncertain outcome of the proceedings and in the absence of further developments since that date, no provision has been recognized in the financial statements as at 31 December 2022.

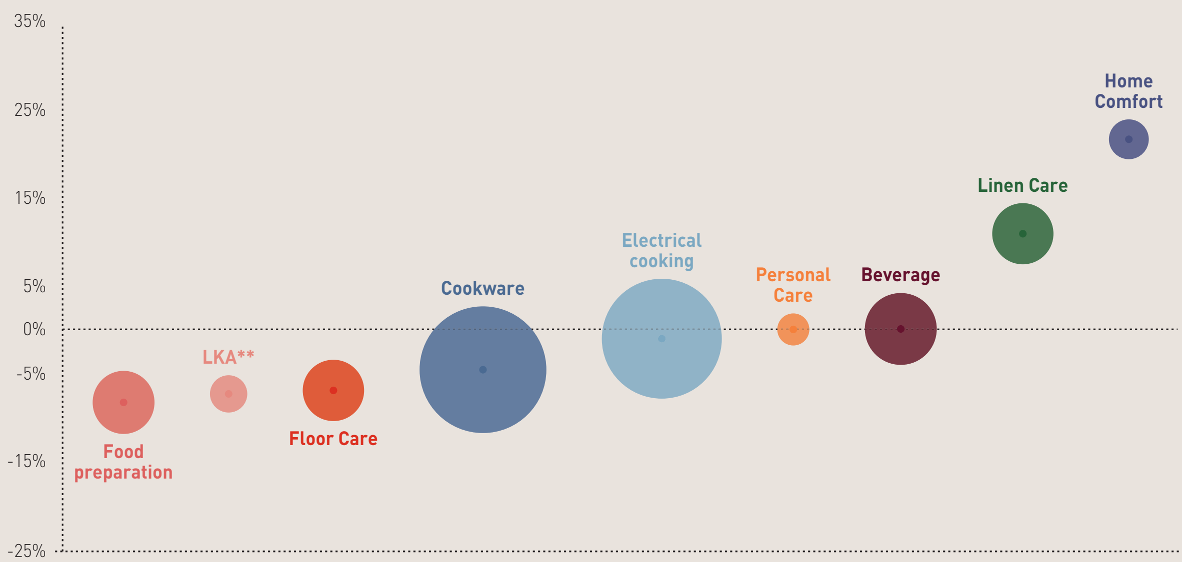
A notification of objections from the French competition Authority was finally received by Groupe SEB on 23 February 2023. This notification alludes to practices involving sale prices imposed on certain retailers and exchanges of statistical information through a professional association, in the small domestic appliance sector. The notification does not prejudge the final ruling of the French competition Authority following the adversarial phase of the investigation by its College of members which will issue a decision on the matter; in addition, the ruling is appealable to the President of the Authority and then the Paris Court of Appeal.

On 30 May 2023, Groupe SEB filed a response to the notification in which it disputed these objections on the basis of robust economic analysis. The investigation services are expected to respond in the coming months, on the understanding that there is no deadline. Given the still uncertain outcome of these ongoing proceedings, no provision has been recorded in the financial statements as at 30 June 2023.

PRODUCT PERFORMANCE*

Total consumer revenue was €3,177 million, down 1.1%. Following a year overshadowed by a major post-Covid correction of our markets in 2022, the sequential recovery of our consumer sales was confirmed in the second quarter. The dynamic is now positive in most of our categories, while the first quarter was in line with the trends seen in 2022.

CHANGE IN CONSUMER SALES BY PRODUCT LINES, LFL*



*Like-for-like: at constant exchange rates and scope.
**Large Kitchen Appliances.

* *The sales variations indicated in this section have to be understood as like-for-like.*

COOKWARE

Accounting for around 30% of consumer revenue, **cookware** covers a wide range of products from pressure cookers to thermal mugs, not to mention pots and pans – made from a range of materials, coated and non-coated, with fixed and detachable handles –, woks, food storage containers, kitchen utensils or bakeware.

For the first half of 2023, our cookware sales were down 3.5%, despite a positive second quarter. Pots and pans were down more sharply while kitchenware saw an increase.

France posted a sharp rise in sales which is partly explained by a major loyalty program with a large retailer. Meanwhile, sales in China showed a downward trend, in a declining cookware market. The Group's sales were also down in the United States in a market in strong decline, still in the process of normalization after the pandemic. Furthermore, in some European countries, the Group has successfully launched a new range of pots and pans called RENEW with nonstick ceramic coating.

KITCHEN ELECTRICS

Sales of **kitchen electrics** appliances remained resilient over the half-year, but still posted a slight decrease compared to 2022. The improvement in the trend is however apparent in the second quarter.

- **Electrical cooking** sales remained practically unchanged over the first half of the year. Demand normalised in 2022 and early 2023 following the boom in sales experienced during the Covid crisis. Although it still varies according to geographical location, the recovery in sales in this category materialized in the second quarter.

More specifically, sales momentum in rice cookers and steam cookers remains very high in China. The Group also continues to benefit from the strong global momentum of oil-less fryers. Grills, electric pressure cookers and informal meal appliances are other products driving the positive trend in the category, which is more prominent in Europe than in North America.

- In **food preparation**, the decline in our sales in the first half of the year covers both small food processors (mixers, slicers, whisks, etc.) and large appliances (food processors, including smart food processors), as well as blenders.

It reflects a soft market demand, coupled with a trade-down driven by trade brands. This is the case for example on the French and German markets, where Group sales are down by more than 10% over the first half. China, which is also a major contributor in this category, posted a decrease of more than 10%.

- Over the first half of 2023, sales in **beverage** were practically unchanged compared to the first half of 2022.

The kettles category was the driver behind sales (+20%), mainly thanks to China which posted growth of more than 30% and to Japan where the renewal of our range was particularly well received.

Coffee, meanwhile, was down 10%, particularly penalized by single-serve coffee machines (Nespresso, Dolce Gusto).

LINEN CARE AND HOME CARE

- **Linen care** continued its recovery following on from the positive trend in 2022. This category was heavily penalized by the various lockdowns during the Covid period.

As a result, revenue in the category was up 12% over the half-year, with two positive quarters. All categories contributed to this growth, including steam irons, steam generators and garment steamers, with renewals of ranges and product launches meeting with great success. Europe was the main contributor to this growth with a double-digit increase in sales ; it is also worth highlighting our performance in Mexico and China.

- Sales in **floor care** were down 6% compared with a high 2022 track record, in a very competitive environment.

While the Group posted positive performance for canister vacuum cleaners thanks to good sales momentum in Europe and China in particular, the 2022 base effect disadvantaged robot and versatile vacuum cleaners with particularly intense competition in terms of prices.

- **Home comfort** closed the half-year with a solid increase in sales compared to 2022. Fans were the main contributors in this category, with continued strong growth in South and Central America. The second quarter was particularly favorable in Western Europe for these products.

PERSONAL CARE

- The Group's half-year sales for **personal care** were practically unchanged compared to 2022. Hair dryers, flagship products in this category, posted growth of around 10% over the half-year, offsetting the fall in sales of Steampod hair straighteners.

PROFESSIONAL BUSINESS

In line with the Group's 2022 performance, our Professional business made an excellent start to 2023 by posting growth of 25% in the first half.

Professional delivered another strong revenue progression in the second quarter (+21%) after a stellar performance in Q1 (+29%). This sales dynamic reflected a strong momentum across all key markets in professional coffee machines (PCM), with China achieving the highest growth thanks to good momentum in large deals. Beyond the Chinese buoyant progress, key markets such as Germany, the UK and the US markedly nurtured revenue development in PCM. The performance in Q2 relied on the same healthy mix as in Q1 between large deals and core business (machine sales and services)..

The Group confirmed its leadership and its strong development ambitions in the professional segment with two acquisitions, La San Marco in February and Pacojet in May.

La San Marco is the recognized leader in the espresso machine with traditional lever system and this iconic Italian manufacturer will enrich the Group's existing product offering. In 2022, La San Marco generated €20m in revenue.

Pacojet is a Swiss family-owned company specializing in the development and marketing of a revolutionary culinary appliance that has been a favorite of chefs for thirty years. Founded in 1992, Pacojet has developed a unique emulsifier that can make ice creams, sorbets, sauces, mousses, fillings, purées and much more in less than 90 seconds. In 2022, Pacojet generated €24m in revenue.

PERFORMANCE BY GEOGRAPHY

Revenue *(in € millions)*	H1 2022	H1 2023	Change 2023/2022		Q2 2023 vs 2022, LFL
			As reported	LFL	
EMEA	**1,494**	**1,489**	**-0.3%**	**+3.1%**	**+12.8%**
Western Europe	1,072	1,029	-4.0%	-3.7%	+3.3%
Other countries	422	460	+9.0%	+20.5%	+37.3%

Western Europe

In **Western Europe**, after a 10% decline in the first quarter, Groupe SEB achieved a clear improvement in sales in the second quarter with organic revenue growth reaching 3.3%, on a more favorable comparison basis. In the first half of 2023, sales declined by 3.7% LFL.

Despite some retailers pursuing their inventory level reduction in the region, impacting somewhat our sell-in, the Group's sales dynamics in Western Europe was fueled by key categories like electrical cooking, linen care and home comfort (fans).

In **France**, the Group grew its sales by more than 10% in the second quarter with the continuation of a large cookware loyalty program, and a strong commercial execution in a still challenging small domestic appliances market. Linen care was a dynamic category, where the Group retained its undisputed leader position. Electrical cooking benefited from the success of oil-less fryers. The Group achieved good sales performance in floor care with both canister and versatile vacuum cleaners.

In **Germany**, the overall macro environment weighed on household consumption, and despite a sequential improvement, the Group's revenue remained in negative territory in the second quarter. In this context, electrical cooking with products such as Optigrill or oil-less fryers were successful with end consumers.

In **other Western Europe countries**, similarly to France, sales performance regained a positive momentum in the second quarter with a healthy core business*; This was particularly true in Spain, Italy and Belgium. In the Netherlands and the Nordics, the launch of the Group's new range of ceramic coated pots and pans called *Renew* was promising. Sales in the United Kingdom remained solid during the whole semester.

Other EMEA countries

Sales in **other EMEA countries** were up 21% LFL during the first half of the year, and up 37% LFL in the second quarter. This increase in sales was 9% on a reported basis in the first half due to the sharp depreciations of the Turkish lira and the Egyptian pound.

In **Central and Eastern Europe,** markets were impacted by a high inflationary environment but operated a turnaround in the second quarter. Sales growth for the Group was pulled by several fast-growing categories like electrical cooking (Optigrill, Cookeo, oil-less fryers), floor care (particularly in versatile vacuum cleaners), and linen care which delivered a satisfactory performance. The Group continues to reap the benefits of its strong competitive positions across many of these markets.

Finally, organic sales growth was also strong in **Turkey** and **Egypt**, bearing in mind that a large part of this growth was linked to the implementation of price increases to compensate for the devaluation of local currencies.

* *excluding loyalty programs and partnerships.*

Revenue *(in €m)*	H1 2022	H1 2023	Change 2023/2022 As reported	Change 2023/2022 LFL	Q2 2023 vs 2022, LFL
AMERICAS	**515**	**458**	**-11.1%**	**-10.0%**	**-6.6%**
North America	358	315	-12.1%	-14.5%	-7.4%
South America	157	143	-8.7%	+0.4%	-5.1%

North America

First half sales in **North America** were down around 15% LFL and 12% on a reported basis, with a positive effect on Group sales coming from the exchange rates of the US dollar and the Mexican peso. Sales decline mitigated in the second quarter (with a LFL decline of only 7%) thanks to a sequential improvement in the US and in Mexico, while business activity remained tough in Canada.

Continued destocking in retail and persistent weak demand weighed on Group sales in the **United States**. Nevertheless, the Group continued to outperform the market and as such, was able to consolidate its leadership in cookware thanks to its strong and complementary brands T-Fal, All Clad and Imusa. In linen care, the Group maintained its dynamic product activation strategy with the launch of a new range of colorful garment steamers.

In **Mexico**, the market continued to benefit from a strong and structural demand for small domestic appliances and the Group delivered yet another robust sales performance throughout the first half of the year. With leading positions in all its key categories, the Group is at the forefront of this positive momentum. Sales were up double digit LFL in the second quarter, with a strong core business* performance and gains of new listings across all distribution channels.

South America

In **South America**, Group first half turnover grew by 0.4% LFL but was down 8.7% on a reported basis mainly due to the weakness of the Colombian and Argentinian pesos.

The macroeconomic environment was challenging in **Colombia** with high inflation and high interest rates leading retailers to be prudent in their replenishment strategies. Moreover, the Group faced a high comparison base due to (1) some VAT free days that boosted sales in the first half of 2022 and (2) record-high sales growth (around 40%) in the second quarter of 2022. Group sales were thus slightly down LFL in the first semester, but our sell-out performance was satisfactory. The Group gained market share across various market categories and is now the market leader in both small domestic appliances as well as in cookware where the company has had a long-lasting leadership.

In **Brazil**, after a positive first-quarter, sales were down in the second quarter notably due to the Group's eagerness to find a careful balance between promotional activity and margin management in a highly competitive environment. Nevertheless, the Group showed good performance in the premium fan segment and in single-serve espresso multi-beverage machines (Dolce Gusto).

Revenue *(in €m)*	H1 2022	H1 2023	Change 2023/2022 As reported	Change 2023/2022 LFL	Q2 2023 vs 2022, LFL
ASIA	**1,327**	**1,231**	**-7.3%**	**-2.2%**	**+2.2%**
China	1,054	998	-5.3%	+0.1%	+5.5%
Other countries	273	232	-15.0%	-11.1%	-9.4%

China

In the first half, sales in China were up 0.1% on a LFL basis. This is the result of a negative performance in Q1 (-4.6% LFL) and a significant improvement in the second quarter (+5.5% LFL). This solid growth in Q2 was anticipated and is all the more satisfying as it was achieved in a soft market environment.

Supor has continued to gain market share across all its major categories thanks to the success of its premiumization strategy and multiple new product launches.

Beyond continued product dynamic in flagship categories such as woks, rice cookers and electrical pressure cookers, Supor pursued the enrichment of its product offering in newer families such as coffee machines, automatic stir-fry machines or floor vacuum washers.

The Chinese market environment will continue to be challenging but we remain confident in Supor's ability to deliver positive organic revenue growth, outperform its markets and hence continue to consolidate its market share during the second half of the year.

* *excluding loyalty programs and partnerships.*

Other Asian countries

In Asia excluding China, first half revenue declined by around 11% LFL, following a slight sequential improvement in sales in the second quarter.

Overall, the market environment remained challenging throughout the first semester, with (1) inflation implying soft underlying consumer demand for cooking categories and (2) retailers willing to continue to deplete their inventories. This has been particularly true for our major markets in the region, Japan and South Korea. However, the new range of kettles launched at the end of 2022 is proving highly successful.

Against this backdrop, the Group managed to protect its market positions in both countries.

The same conditions (weak demand, destocking by retailers) prevailed throughout the first half in the negative performance in Southeast Asia and in Australia. Nonetheless, a recovery in sell-in trends materialized towards the end of the quarter, reflecting the return to more normal inventory levels across most countries in the region.

Commentary on the consolidated results

OPERATING RESULT FROM ACTIVITY (ORFA)

Operating Result from Activity (ORFA) in first half 2023 was €180m (ORFA margin of 5%), versus €199m at end-June 2022 (ORFA margin of 5.4%), driven by a strong Q2 at €115m (+€56m vs. Q2 2022). The figure includes **a negative currency effect of €20m** and **a scope effect of €2m**.

On a LFL basis, ORFA in first half was therefore €198m representing a margin of 5.3%. The changes versus first half 2022 can be explained as follows:

- a slightly positive volume effect of €12m reflecting the Consumer business dynamic that started to reverse in the second quarter and a continued vigorous trend in Professional business;
- a positive price mix effect of €35m composed of an improved mix and of the residual effects from price increases implemented last year;
- although still negative by €31m overall, the trend in our cost of sales reversed between the first and the second quarter mainly due to a reduction in raw material and freight costs;
- a €32m decrease in growth drivers compared to last year, driven by more balanced investment policy between both semesters;
- inflation led to a €49m negative effect from sales and administrative expenses in the first half.

We also highlight, as usual, that given the seasonal nature of the Group's business, first half ORFA is not representative of the full year.

OPERATING PROFIT AND NET PROFIT

At end-June 2023, **Group Operating profit amounted to €160m**, versus €179m at 30 June 2022. This result includes an employee profit-sharing expense of about €11m (€13m in H1 2022) and other operating income and expense of -€9m, compared with -€7m in first half 2022.

At -€33m, net financial expense at 30 June 2023 improved by €14m from -€47m in first half 2022. This was mainly due to the decrease in the cost of intragroup refinancing and to the change in fair value of performance shares related derivative instruments.

As a result, **profit attributable to owners of the parent totalled €76m in the first half**, compared with €72m at end-June 2022. This comes after a tax charge of €31m, based on an estimated effective tax rate of 24%, and after minority interests of €21m versus €30m in first half 2022.

FINANCIAL STRUCTURE AT 30 JUNE 2023

Consolidated shareholders' equity stood at €2,923m at 30 June 2023, down €246m from end-2022 and down €185m from 30 June 2022, mainly explained by a decrease in foreign currency translation reserve.

At the same date, **the Group's net financial debt was €2,346m** (including €352m of IFRS 16 debt), down €101m versus 30 June 2022, and up €373m versus 31 December 2022. This rise versus end of 2022 is explained by a combination of **a €132m free cash flow generation** during H1 2023, disbursements related to the acquisitions closed since beginning of 2023 (La San Marco, Pacojet, Forge Adour), dividends paid and share buybacks at SEB and Supor.

The Group's **debt ratio** (net financial debt/equity) at **30 June 2023 was 0.7** and the **net financial debt/adjusted EBITDA ratio was 2.7** (2.3 excluding IFRS 16 and M&A).

At 30 June 2023, the operating working capital requirement amounted to 18.1% of sales, a significant improvement of more than 400 basis points compared to 2022, thanks to a voluntary inventories reduction policy implemented since then.

Outlook 2023

The Group had previously guided to achieve a progressive recovery in consumer sales, a strong growth in professional sales and an increase in full year Group ORFA margin.

Given a better than expected recovery in the second quarter, the Group is strengthening its targets for the full year 2023, in a context of increasingly adverse currency fluctuations. The Group now expects a stronger Euro in the second half of the year, as well as continued improvements in its cost of goods sold leading to the following impacts:

(1) a pronounced negative impact on reported sales that based on current FX spot rates is currently estimated to represent around 5% of Group's sales on a full year basis;

(2) a neutral impact on ORFA as:
   - in emerging markets, price increases will compensate for currency depreciation (TRY, EGP, ARS, RUB, UAH, BRL); and
   - tailwinds from freight, raw materials and components costs will offset other negative currency effects stemming from lower hedging results vs. 2022.

Hence, the Group is now aiming to achieve:

- mid-single digit LFL Group revenue growth, with:
  - positive LFL revenue growth in Consumer,
  - strong LFL revenue growth in Professional;
- at least 10% growth in Group ORFA.

Post-balance sheet event

GROUPE SEB DEVELOPS ITS LOGISTICS NETWORK IN THE CÔTE D'OR

As part of its project to extend its logistics network, Groupe SEB has announced, mid-July, an investment in France, of 30 million euro for the construction of a logistics platform dedicated to the distribution of cookware for Western European markets. The platform should be operational by the first half of 2025.

True to its local roots, Groupe SEB reviewed the possibility of locating this site in the historical region of the Côte-d'Or and selected a 13 hectare site in the area of Til-Châtel, to build a 60,000m^2 logistics warehouse. Close to the barycenter, the motorway and the sites of Selongey and d'Is-sur-Tille, this location will boost the appeal and dynamism of the area as a basin of employment, notably within the framework of development of the industrial activity at the Is-sur-Tille site.

With 11 industrial sites located in France, Groupe SEB is very attached to French production in which it invests an average of €60 million each year.

Thanks to this platform project in the Til-Châtel area, Groupe SEB is strengthening its logistics network to optimize the availability of its products for its customers, while at the same time rationalizing inventories. Pooling inventories of references shared among several Western European markets (France, Belgium, Germany, Switzerland, Austria, the Netherlands), on a shared platform, will enable us to reach our objective.

The location of this new platform, close to the barycenter of supply and delivery flows, will cut distances traveled and thereby reduce both Groupe SEB's carbon footprint and transport costs.

3 Condensed consolidated financial statements

Financial statements

Condensed consolidated financial statements as at 30 June 2023.

CONSOLIDATED INCOME STATEMENT

(in € millions)	30/06/2023 6 months	30/06/2022 6 months	31/12/2022 12 months
Revenue (Note 4)	3,611.9	3,665.6	7,959.7
Operating expenses (Note 5)	(3,431.8)	(3,467.0)	(7,339.4)
OPERATING RESULT FROM ACTIVITY	**180.1**	**198.6**	**620.3**
Statutory and discretionary employee profit-sharing (Note 6)	(11.0)	(13.3)	(17.6)
RECURRING OPERATING PROFIT	**169.1**	**185.3**	**602.7**
Other operating income and expense (Note 7)	(8.7)	(6.6)	(55.7)
OPERATING PROFIT	**160.4**	**178.7**	**547.0**
Finance costs (Note 8)	(16.5)	(19.0)	(35.1)
Other financial income and expense (Note 8)	(16.1)	(27.9)	(45.6)
PROFIT BEFORE TAX	**127.8**	**131.8**	**466.3**
Income tax (Note 9)	(30.7)	(30.7)	(98.0)
PROFIT FOR THE PERIOD	**97.1**	**101.1**	**368.3**
Non-controlling interests	(21.1)	(29.5)	(52.1)
PROFIT ATTRIBUTABLE TO OWNERS OF THE PARENT	**76.0**	**71.6**	**316.2**
PROFIT ATTRIBUTABLE TO OWNERS OF THE PARENT PER SHARE *(IN UNITS)*			
Basic earnings per share	1.38	1.30	5.74
Diluted earnings per share	1.38	1.29	5.71

The accompanying Notes 1 to 20 are an integral part of these Consolidated Financial Statements.

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

(in € millions)	30/06/2023 6 months	30/06/2022 6 months	31/12/2022 12 months
PROFIT BEFORE MINORITY INTERESTS	**97.1**	**101.1**	**368.3**
Foreign currency translation adjustments	(107.6)	89.6	(50.6)
Gains (losses) on cash flow hedges	(47.2)	89.3	(33.7)
Change in fair value of financial assets *(Note 12)	(21.3)	20.9	26.3
Revaluation of employee benefits *(Note 15)		78.6	77.5
Tax effect	16.8	(49.5)	(17.2)
OTHER COMPREHENSIVE INCOME	**(159.3)**	**228.9**	**2.3**
COMPREHENSIVE INCOME	**(62.2)**	**330.0**	**370.6**
Non-controlling interests	(8.0)	(36.6)	(43.8)
COMPREHENSIVE INCOME ATTRIBUTABLE TO OWNERS OF THE PARENT	**(70.2)**	**293.4**	**326.8**

* *Items that will not be reclassified to profit or loss.*

3

CONSOLIDATED BALANCE SHEET

ASSETS *(in € millions)*	30/06/2023 6 months	30/06/2022 6 months	31/12/2022 12 months
Goodwill (Note 10)	1,757.6	1,739.0	1,767.9
Other intangible assets (Note 10)	1,303.0	1,311.6	1,305.1
Property plant and equipment (Note 10)	1,295.0	1,319.9	1,338.8
Other investments (Note 12)	325.3	194.3	218.3
Other non-current financial assets (Note 12)	26.6	16.3	18.2
Deferred taxes	152.0	157.4	135.2
Other non-current assets (Note 13)	66.3	61.7	58.3
Long-term derivative instruments – assets (Note 18)	18.1	35.0	26.3
NON-CURRENT ASSETS	**4,943.9**	**4,835.2**	**4,868.1**
Inventories	1,625.2	2,240.3	1,682.1
Trade receivables	788.8	761.2	891.5
Other receivables (Note 13)	175.8	246.2	217.1
Current tax assets	41.8	51.5	53.2
Short-term derivative instruments – assets (Note 18)	51.2	191.3	76.8
Financial investments and other current financial assets (Note 12 and 18)	58.3	272.2	102.0
Cash and cash equivalents (Note 17 and 18)	828.2	1,392.6	1,237.0
CURRENT ASSETS	**3,569.3**	**5,155.3**	**4,259.7**
TOTAL ASSETS	**8,513.2**	**9,990.5**	**9,127.8**

LIABILITIES *(in € millions)*	30/06/2023 6 months	30/06/2022 6 months	31/12/2022 12 months
Share capital (Note 14)	55.3	55.3	55.3
Reserves and retained earnings	2,895.0	3,085.9	3,146.8
Treasury stock (Note 14)	(27.7)	(33.3)	(33.3)
Equity attributable to owners of the parent	**2,922.6**	**3,107.9**	**3,168.8**
Non-controlling interests	230.9	298.2	280.1
CONSOLIDATED SHAREHOLDERS' EQUITY	**3,153.5**	**3,406.1**	**3,448.9**
Deferred taxes	181.9	254.2	212.6
Employee benefits and other non-current provisions (Note 15 and 16)	213.3	226.8	213.4
Long-term borrowings (Note 17)	1,405.8	2,207.7	1,922.6
Other non-current liabilities	57.2	51.5	53.8
Long-term derivative instruments – liabilities (Note 18)	21.4	31.6	32.9
NON-CURRENT LIABILITIES	**1,879.6**	**2,771.8**	**2,435.3**
Employee benefits and other current provisions (Note 15 and 16)	105.0	121.5	138.4
Trade payables	966.8	1,214.2	1,027.1
Other current liabilities	447.9	455.4	583.8
Current tax liabilities	45.4	55.4	52.6
Short-term derivative instruments – liabilities (Note 18)	83.4	72.7	52.2
Short-term borrowings (Note 17)	1,831.6	1,893.4	1,389.5
CURRENT LIABILITIES	**3,480.1**	**3,812.6**	**3,243.6**
TOTAL EQUITY AND LIABILITIES	**8,513.2**	**9,990.5**	**9,127.8**

The accompanying Notes 1 to 20 are an integral part of these Consolidated Financial Statements.

CONSOLIDATED CASH FLOW STATEMENT

(in € millions)	30/06/2023 6 months	30/06/2022 6 months	31/12/2022 12 months
PROFIT ATTRIBUTABLE TO OWNERS OF THE PARENT	**76.0**	**71.6**	**316.2**
Depreciation, amortization and impairment losses	139.3	136.4	274.3
Change in provisions	(31.2)	(8.7)	(1.6)
Unrealized gains and losses on financial instruments	17.4	(20.0)	(3.9)
Income and expenses related to stock options and bonus shares	12.6	14.8	29.2
Gains and losses on disposals of assets	1.5		(3.7)
Other			(5.2)
Non-controlling interests	21.1	29.5	52.1
Current and deferred taxes	30.7	30.7	98.0
Finance costs	16.5	16.1	34.4
CASH FLOW (1) (2)	**283.9**	**270.4**	**789.8**
Change in inventories and work in progress	32.6	(315.8)	172.7
Change in trade receivables	(50.3)	142.7	160.8
Change in trade payables	(27.2)	(463.4)	(618.1)
Change in other receivables and payables	39.4	(57.5)	(41.0)
Income tax paid	(62.3)	(86.0)	(153.8)
Net interest paid	(16.5)	(16.1)	(34.4)
NET CASH FROM OPERATING ACTIVITIES	**199.6**	**(525.7)**	**276.0**
Proceeds from disposals of assets	1.2	3.7	13.6
Purchases of property, plant and equipment (2)	(63.7)	(99.7)	(199.8)
Purchases of software and other intangible assets (2)	(18.0)	(16.9)	(33.0)
Purchases of financial assets (3)	33.6	(221.0)	(75.3)
Acquisitions of subsidiaries, net of cash acquired	(174.2)		(71.9)
NET CASH USED BY INVESTING ACTIVITIES	**(221.1)**	**(333.9)**	**(366.4)**
Increase in borrowings (2)	782.8	1,010.8	976.4
Decrease in borrowings	(881.3)	(826.3)	(1,614.0)
Issue of share capital			
Transactions between owners (4)	(30.7)	(8.2)	(33.6)
Change in treasury stock	(18.9)	(34.6)	(34.6)
Dividends paid, including to non-controlling interests	(195.3)	(178.5)	(203.7)
NET CASH USED BY FINANCING ACTIVITIES	**(343.4)**	**(36.8)**	**(909.5)**
Effect of changes in foreign exchange rates	(43.9)	22.5	(29.6)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	**(408.8)**	**(873.9)**	**(1,029.5)**
Cash and cash equivalents at beginning of period	1,237.0	2,266.5	2,266.5
Cash and cash equivalents at end of period	828.2	1,392.6	1,237.0

(1) Before net finance costs and income taxes paid.
(2) Excluding IFRS 16, the effects of which are presented in Note 11.
(3) Note 12. Investments and other financial assets.
(4) Supor shares purchased for € 30.7 million at the end of June 2023 (versus € 8.2 million at the end of June 2022 and € 23.0 million at the end of December 2022).

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

(in € millions)	Share capital	Share premiums [1]	Reserves and retained earnings [1]	Translation differences	Treasury shares	Equity attributable to owners of the parent	Non-controlling interests	Consolidated shareholders' equity
AT 31 DECEMBER 2021	**55.3**	**103.7**	**2,767.7**	**97.7**	**(34.3)**	**2,990.1**	**300.6**	**3,290.7**
Profit for the period			71.6			71.6	29.5	101.1
Other comprehensive income			139.3	82.5		221.8	7.1	228.9
COMPREHENSIVE INCOME			**210.9**	**82.5**		**293.4**	**36.6**	**330.0**
Dividends paid			(140.2)			(140.2)	(39.5)	(179.7)
Issue of share capital								
Changes in treasury stock					1.0	1.0		1.0
Gains (losses) on sales of treasury stock, after tax			(34.6)			(34.6)		(34.6)
Exercise of stock options			14.3			14.3	0.5	14.8
Other movements [2]			(16.1)			(16.1)		(16.1)
AT 30 JUNE 2022	**55.3**	**103.7**	**2,802.0**	**180.2**	**(33.3)**	**3,107.9**	**298.2**	**3,406.1**
Profit for the period			244.6			244.6	22.6	267.2
Other comprehensive income			(86.4)	(124.8)		(211.2)	(15.4)	(226.6)
COMPREHENSIVE INCOME			**158.2**	**(124.8)**		**33.4**	**7.2**	**40.6**
Dividends paid			0.5			0.5	(24.5)	(24.0)
Issue of share capital								
Changes in treasury stock								
Gains (losses) on sales of treasury stock, after tax			0.3			0.3		0.3
Exercise of stock options			13.6			13.6	0.8	14.4
Change in put options granted to minority shareholders			27.2			27.2		27.2
Other movements [2]			(11.0)	(3.1)		(14.1)	(1.6)	(15.7)
AT 31 DECEMBER 2022	**55.3**	**103.7**	**2,990.8**	**52.3**	**(33.3)**	**3,168.8**	**280.1**	**3,448.9**
Profit for the period			76.0			76.0	21.1	97.1
Other comprehensive income			(51.7)	(94.5)		(146.2)	(13.1)	(159.3)
COMPREHENSIVE INCOME			**24.3**	**(94.5)**		**(70.2)**	**8.0**	**(62.2)**
Dividends paid			(139.9)			(139.9)	(55.4)	(195.3)
Issue of share capital								
Changes in treasury stock					5.6	5.6		5.6
Gains (losses) on sales of treasury stock, after tax			(23.7)			(23.7)		(23.7)
Exercise of stock options			12.0			12.0	0.6	12.6
Change in put options granted to minority shareholders								
Other movements [3]			(30.0)			(30.0)	(2.4)	(32.4)
AT 30 JUNE 2023	**55.3**	**103.7**	**2,833.5**	**(42.2)**	**(27.7)**	**2,922.6**	**230.9**	**3,153.5**

(1) Reserves and retained earnings in the balance sheet.
(2) Including buybacks and cancellations of Supor shares for €(23) million in 2022 and the impact of the IFRIC decision relating to SaaS contracts for €(6.5) million.
(3) Including buybacks and cancellations of Supor shares for €(30.7) million in June 2023 and the cancellation of Supor shares for €1.6 million.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

RESULTS FOR THE SIX MONTHS ENDED 30 JUNE 2023, IN MILLIONS OF EUROS

Groupe SEB, composed of SEB S.A., a French company, and its subsidiaries, is the world leader in the design, manufacture and marketing of cookware and small electrical appliances: non-stick frying pans and saucepans, pressure cookers, irons and steam generators, coffee machines, kettles and food processors in particular. The Group is also world leader of the professional automatic coffee machine market.

SEB S.A.'s registered office is at Chemin du Moulin Carron, 69130 Écully, France and it is listed on the Euronext-Paris Eurolist market (ISIN Code: FR0000121709).

The condensed consolidated financial statements for the first half of 2023 were approved by the Board of Directors on 26 July 2023.

NOTE 1. ACCOUNTING POLICIES, JUDGMENTS AND ESTIMATES

Note 1.1. Accounting policies

The condensed consolidated financial statements for the six months ended 30 June 2023 have been prepared in accordance with IAS 34 – Interim Financial reporting.

The condensed financial statements do not include all the disclosures required in a full set of annual financial statements under IFRS, and should therefore be read in conjunction with the Group's consolidated financial statements for the year ended 31 December 2022, which are included in the Universal Registration Document that was filed with the French Financial Markets Authority (AMF) on 6 April 2023. The Registration Document can be downloaded from the Group's website (www.groupeseb.com) and the AMF website (www.amf-france.org), and is available on request from the Group's registered office at the address shown above.

The condensed interim consolidated financial statements have been prepared in accordance with the IFRS, IAS and related interpretations adopted by the European Union and applicable at 30 June 2023, which can be found on the European Commission's website (https://finance.ec.europa.eu/capital-markets-union-and-financial-markets/company-reporting-and-auditing/company-reporting/financial-reporting_en#ifrs).

The accounting policies applied to prepare these financial statements are unchanged compared with those used to prepare the 2022 annual consolidated financial statements, except for income tax expense and statutory and discretionary employee profit-sharing, which are calculated on the basis of full-year projections (see Note 9 – Income taxes, and Note 6 – Statutory and discretionary employee profit-sharing). Furthermore, the comparability of the interim and annual financial statements may be affected by the seasonal nature of the Group's activities, which results in higher sales in the second half of the year.

The Group adopted the following amendments applicable as of 1 January 2023. This date of application matches that of the IASB:

- amendment to IAS 1 relating to information to be provided on significant accounting policies;
- amendment to IAS 8 relating to the definition of accounting estimates;
- amendment to IAS 12 relating to deferred taxes related to assets and liabilities arising from a single transaction.

These new standards and amendments had no material impact on the Group's financial statements.

The Group also decided to proceed with early application of the amendment to IAS 12 – International Tax Reform – Pillar Two Model Rules. The impacts of this tax reform are currently being analyzed.

Other standards and interpretations that are optional as of 30 June 2023 have not been applied early. The Group does not, however, anticipate any material impact related to the application of these new standards.

Note 1.2. Judgments and estimates

The preparation of the consolidated financial statements in accordance with IFRS implies that the Group must make certain estimates and assumptions which have an impact on the amounts recognized under assets and liabilities. In particular, the Group has taken into account the situation following the Russian invasion of Ukraine when preparing its half-yearly accounts.

Russia – Ukraine conflict

Since Russia's invasion of Ukraine on 24 February 2022, the geopolitical environment has deteriorated significantly. The Group is assessing developments of the situation in both Ukraine and Russia in real time, and implementing the decisions of the European and French authorities, with whom it works in close coordination.

In 2021 and 2022, these two countries accounted for less than 5% of the Group's consolidated revenue and approximately 2% of its total assets.

NOTE 2. CHANGES IN SCOPE OF CONSOLIDATION

The Group made several acquisitions during the half-year.

La San Marco

On 16 February 2023, Groupe SEB acquired La San Marco, a Group Massimo Zanetti Beverage (MZBG) company. La San Marco, an Italian family-owned company founded in 1920, specializes in the production and distribution of professional coffee machines and grinders. A recognized leader in the espresso machine segment with the traditional lever system, The company offers a wide range of products, mostly manufactured in Italy, in Gradisca d'Isonzo (Gorizia).

The provisional net fair value of the acquired assets and assumed liabilities at 16 February 2023 is as follows:

(in € millions)	16/02/2023
Non-current assets (1)	19.0
Inventories	9.1
Trade receivables	3.6
Net cash	7.7
Trade payables	(3.6)
Other net liabilities	(4.7)
TOTAL NET ASSETS	**31.1**
PERCENTAGE INTEREST	**100%**
TOTAL NET ASSETS ACQUIRED	**31.1**
Non-controlling interests	
ACQUISITION PRICE	**54.9**
PROVISIONAL GOODWILL	**23.7**

(1) Including the La San Marco brand, estimated by an independent valuer to be worth €9.3 million.

On 28 April 2023, the Group also acquired the Swiss family-owned company **Pacojet,** specializing in the development and marketing of the revolutionary kitchen appliance of the same name, and on 29 June 2023, **Forge Adour,** a French family-owned company that specializes in the design, manufacture and marketing of planchas, accessories and outdoor kitchens for the consumer market. Given the acquisition date of these companies, the valuation of the fair value of the acquired assets and assumed liabilities has only begun. The impact of these acquisitions in the Group's financial statements has been recognized under non-consolidated investments and securities in the financial statements as at 30 June 2023.

Lastly, the Group made a slight adjustment to the fair value of assets acquired and liabilities assumed when it acquired **Zummo**, with a €1.4 million reduction in provisional goodwill. The provisional net fair value of the acquired assets and assumed liabilities at 22 July 2022 is therefore as follows:

(in € millions)	22/07/2022
Non-current assets	20.7
Inventories	6.1
Trade receivables	7.6
Net debt	(14.4)
Trade payables	(6.8)
Other net liabilities	(3.2)
TOTAL NET ASSETS	**10.0**
PERCENTAGE INTEREST	**100%**
TOTAL NET ASSETS ACQUIRED	**10**
Non-controlling interests	
ACQUISITION PRICE	**74.6**
PROVISIONAL GOODWILL	**64.6**

Moreover, the legal structure of operations in Italy was reviewed leading to the absorption of the legal entity Casa Lagostina by Groupe SEB Italia. This restructuring had no material impact on the Group's consolidated financial statements.

NOTE 3. HIGHLIGHTS AND LITIGATION

Investigation by the French Competition Authority

In October 2013, the French competition Authority conducted an inquiry into the pricing and listing practices of several domestic appliance manufacturers, including Groupe SEB France and Groupe SEB Retailing over the period 2008 to 2013. Given the uncertain outcome of the proceedings and in the absence of further developments since that date, no provision has been recognized in the financial statements as at 31 December 2022.

A notification of objections from the French competition Authority was finally received by Groupe SEB on 23 February 2023. This notification alludes to practices involving sale prices imposed on certain retailers and exchanges of statistical information through a professional association, in the small domestic appliance sector. The notification does not prejudge the final ruling of the French competition Authority following the adversarial phase of the investigation by its College of members which will issue a decision on the matter; in addition, the ruling is appealable to the President of the Authority and then the Paris Court of Appeal.

On 30 May 2023, Groupe SEB filed a response to the notification in which it disputed these objections on the basis of robust economic analysis. The investigation services are expected to respond in the coming months, on the understanding that there is no deadline.

Given the still uncertain outcome of these ongoing proceedings, no provision has been recorded in the financial statements as at 30 June 2023.

Risk relating to the redemption of WMF minority interests in 2015

Following the takeover of WMF by KKR and the procedure for compulsory redemption of minority shares, to reduce the holdings, in 2015 the minority shareholders of WMF took legal action to challenge the valuation of their shares. The purpose of this type of action, which is not unusual, is to obtain a higher price by challenging the valuation made during the procedure, although with no specification or justification of the quantum of the request, since the judge will be responsible for setting a higher price depending on their appraisal of the case. The initial appraisal, established for the procedure, had been confirmed by an initial legal expert in 2015 and was not challenged by the second expert appointed by the judge in 2017 and who delivered a report in July 2020. The judge issued an order on 9 November 2021 challenging one of the valuation criteria and certain assumptions in the business plan used for the 2015 valuation. The judge accordingly suggested that the parties should reach a transactional agreement.

On 21 January 2022, the Group agreed to compromise and the collection of approvals of the terms of the transaction from its minority shareholders was finalized in October 2022. A final agreement was published by the judge on 11 January 2023. The payment of earnouts and ancillary costs began on 3 February 2023. The Group has disbursed €18.8 million in relation to this litigation and reversed for the same amount the provision recorded when it acquired WMF.

HANSEN litigation

Following the change of control of WMF Osterreich GmbH in 2012, the lessor of a commercial premises located in Vienna (Austria) claims that the value of this property, which it sold in 2014, was impaired due to the non-disclosure of the change of control of the tenant, even though this information is required by local law. He claims that this information would have enabled him to reassess the rent of the commercial premises and, accordingly, to also increase the sale price of the property in 2014.

A decision of the court of first instance in Vienna in March 2022 recognized the validity of the lessor's claim. This decision was confirmed on 10 January 2023, as the Group decided not to appeal against it. At the start of 2023, the Group had disbursed the sum of €11.7 million, which was set aside in full, in relation to this litigation.

All-Clad class action

In April 2020, litigation was initiated in California by a class action under federal regulations and regulations of the State of California. In July 2022, mediation resulted in an agreement for the entire territory of the United States of America. The approval hearing for this agreement was held on 26 January 2023. The Court of California gave its final approval to the Agreement on 20 February 2023. Consumers had until 18 April 2023 to submit their claims for compensation. As it stands, compensation requests are in the process of verification by the administrator for the Agreement. In view of the verifications still in progress, the provision amounting to €10.3 million at 31 December 2022 was reduced to €7.6 million at 30 June 2023 following the settlement of certain expenses.

Consolidation of activities in the DACH region (Germany, Austria, Switzerland)

To promote growth in this region, in 2022 Groupe SEB decided to consolidate and realign its existing structures. This consolidation could have an impact of 180 jobs out of approximately 5,000 and is expected to be implemented from January 2024. The cost of this restructuring was estimated to be approximately €35 million and a provision of €21.4 million was set aside at 31 December 2022. The provision remains unchanged as at 30 June 2023.

Other than the proceedings reflected in the financial statements and described in the accompanying notes, there have been no other government, legal or arbitration proceedings (including any such proceedings which are pending or threatened of which the Group is aware) which may have or have had in the recent past significant effects on the Group and/or its financial position or profitability.

NOTE 4. SEGMENT INFORMATION

In accordance with IFRS 8 – Operating segments, financial information is presented based on the internal information reviewed and used by the chief operating decision makers, i.e., the members of the General Management Committee.

The Group's activities are organized into two activities (Consumer and Professional). Consumer activities are also monitored by geographic area.

The General Management Committee assesses the performance of the segments on the basis of:

- revenue and Operating profit or loss; and
- net capital invested defined as the sum of segment assets (goodwill, property, plant and equipment and intangible assets, inventory and trade receivables) and segment liabilities (trade payables, other operating liabilities and provisions).

Performance in terms of financing, cash flow and income tax is tracked at Group level, not by operating segment.

Note 4.1. Financial information by location of assets

The data below includes internal transactions established under terms and conditions similar to those offered to third parties, i.e., they include the effects of the Group's internal transfer prices.

"Inter-segment revenue" corresponds to sales to external customers located within the geographical segment.

"External revenue" corresponds to total sales (within the Group and to external customers) generated outside the geographical segment by companies within the geographical segment

	"Consumer" business					
(in € millions)	EMEA	Americas	Asia	"Professional" business	Intra-Group transactions	Total
30/06/2023						
Revenue						
Inter-segment revenue	1,478.0	447.4	1,229.2	434.6		3,589.2
External revenue	128.8	0.1	659.8		(766.0)	22.7
TOTAL REVENUE						**3,611.9**
Profit (loss)						
Operating Result from Activity	(14.5)	10.1	177.5	55.7	(48.7)	180.1
Operating profit (loss)	(29.8)	8.9	177.4	52.6	(48.7)	160.4
Finance costs and other financial income and expenses						(32.6)
Profit (loss) attributable to associates						
Income tax						(30.7)
PROFIT FOR THE PERIOD						**97.1**
Consolidated balance sheet						
Segment assets	2,951.6	1,004.1	1,809.3	1,941.6	(694.9)	7,011.7
Financial assets						1,307.7
Tax assets						193.8
TOTAL ASSETS						**8,513.2**
Segment liabilities	(993.7)	(257.1)	(677.9)	(316.9)	455.4	(1,790.2)
Borrowings						(3,342.2)
Tax liabilities						(227.3)
Equity						(3,153.5)
TOTAL EQUITY AND LIABILITIES						**(8,513.2)**
Other information						
Capital expenditure and purchases of intangible assets	62.0	11.2	31.7	21.3		126.2
Depreciation and amortization expense	(83.5)	(9.8)	(34.5)	(11.5)		(139.3)
Impairment losses						

(in € millions)	"Consumer" business EMEA	Americas	Asia	"Professional" business	Intra-Group transactions	Total
30/06/2022						
Revenue						
Inter-segment revenue	1,483.3	480.7	1,327.8	330.0		3,621.8
External revenue	154.4	0.2	839.9		(950.7)	43.8
TOTAL REVENUE						**3,665.6**
Profit (loss)						
Operating Result from Activity	49.3	10.2	177.5	31.1	(69.5)	198.6
Operating profit (loss)	27.0	13.1	177.5	30.6	(69.5)	178.7
Finance costs and other financial income and expenses						(46.9)
Profit (loss) attributable to associates						
Income tax						(30.7)
PROFIT FOR THE PERIOD						**101.1**
Consolidated balance sheet						
Segment assets	3,722.8	1,178.6	2,083.8	1,413.8	(719.1)	7,679.9
Financial assets						2,101.7
Tax assets						208.9
TOTAL ASSETS						**9,990.5**
Segment liabilities	(1,158.6)	(319.4)	(803.9)	(316.6)	529.1	(2,069.4)
Borrowings						(4,205.4)
Tax liabilities						(309.6)
Equity						(3,406.1)
TOTAL EQUITY AND LIABILITIES						**(9,990.5)**
Other information						
Capital expenditure and purchases of intangible assets	115.6	12.0	35.6	12.6		175.8
Depreciation and amortization expense	(77.1)	(9.5)	(34.4)	(15.1)		(136.1)
Impairment losses	(0.3)					(0.3)

3

Note 4.2. Revenue by geographical location of the customer and business sector

(in € millions)	30/06/2023 6 months	30/06/2022 6 months	31/12/2022 12 months
Western Europe	1,029.1	1,071.9	2,416.5
Other countries	459.7	421.7	1,027.5
TOTAL EMEA	**1,488.8**	**1,493.6**	**3,444.0**
North America	314.7	358.0	797.0
South America	143.1	156.7	333.1
TOTAL AMERICAS	**457.8**	**514.7**	**1,130.1**
China	998.3	1,053.9	2,101.4
Other countries	232.3	273.4	559.0
TOTAL ASIA	**1,230.6**	**1,327.3**	**2,660.4**
TOTAL CONSUMER	**3,177.2**	**3,335.6**	**7,234.5**
TOTAL PROFESSIONAL	**434.7**	**330.0**	**725.2**
TOTAL	**3,611.9**	**3,665.6**	**7,959.7**

(in € millions)	30/06/2023 6 months	30/06/2022 6 months	31/12/2022 12 months
Cookware	1,028.8	1,105.0	2,416.9
Small electrical appliances	2,148.4	2,230.6	4,817.6
Professional coffee machines and hotels	434.7	330.0	725.2
TOTAL	**3,611.9**	**3,665.6**	**7,959.7**

NOTE 5. OPERATING EXPENSES

(in € millions)	30/06/2023 6 months	30/06/2022 6 months	31/12/2022 12 months
Cost of sales	(2,206.1)	(2,241.9)	(4,946.1)
Research and development costs	(83.9)	(79.8)	(164.6)
Advertising	(62.7)	(99.2)	(174.5)
Distribution and administrative expenses	(1,079.1)	(1,046.1)	(2,054.2)
OPERATING EXPENSES	**(3,431.8)**	**(3,467.0)**	**(7,339.4)**

NOTE 6. STATUTORY AND DISCRETIONARY EMPLOYEE PROFIT-SHARING

Profit-sharing expenses for the first half of the year are calculated by applying the rate of progress of the results of the companies concerned to the estimated annual expenses.

NOTE 7. OTHER OPERATING INCOME AND EXPENSES

(in € millions)	30/06/2023 6 months	30/06/2022 6 months	31/12/2022 12 months
Restructuring costs	(2.2)	(1.7)	(29.8)
Impairment losses		(0.3)	(2.5)
Gains and losses on asset disposals and other	(6.5)	(4.6)	(23.4)
OTHER OPERATING INCOME AND EXPENSES	**(8.7)**	**(6.6)**	**(55.7)**

Note 7.1. Restructuring costs

Restructuring costs for the first half of 2023 mainly pertain to costs associated with the consolidation of Group activities in the DACH region.

As at 30 June 2022, restructuring costs mainly related to costs associated with the merger of commercial activities in Italy and residual costs related to the restructuring of WMF.

Note 7.2. Impairment losses

Due to the seasonal nature of the business, impairment tests are usually conducted at the financial year-end.

Nonetheless, the Group analyzed indicators of impairment in light of the development of its business in the first half-year and its end-of-year forecasts. No evidence of impairment was identified.

The asset impairments recorded in 2022 pertain to the industrial restructuring plans.

Note 7.3. Gains and losses on asset disposals and other

As at 30 June 2023, this item mainly includes acquisition costs for the companies La San Marco, Pacojet and Forge Adour amounting to €5.4 million.

As at 30 June 2022, this item included in particular a €1 million reversal of the provision for the loss of the Seseña logistics warehouse, costs related to the transfer of production from Erbach to Pont-Évêque and a €0.5 million donation to Ukraine.

NOTE 8. FINANCE COSTS AND OTHER FINANCIAL INCOME AND EXPENSES

(in € millions)	30/06/2023 6 months	30/06/2022 6 months	31/12/2022 12 months
FINANCE COSTS	**(16.5)**	**(19.0)**	**(35.1)**
Exchange gains and losses and financial instruments	(11.3)	(15.2)	(29.2)
Interest cost on long-term employee benefit obligations	(2.8)	(0.8)	(0.2)
Put option on treasury shares	4.1	(6.2)	(7.7)
Other miscellaneous financial expenses	(6.1)	(5.7)	(8.4)
OTHER FINANCIAL INCOME AND EXPENSES	**(16.1)**	**(27.9)**	**(45.6)**

In both 2022 and 2023, the “Other miscellaneous financial expenses” line included various financial expenses that are not material when taken individually.

NOTE 9. INCOME TAX

Income tax expense for the half-year was calculated by multiplying consolidated pre-tax profit by the estimated average effective tax rate for the year. The calculation was performed separately for each consolidated tax entity.

The difference between the effective tax rate of 24.0% and the statutory French tax rate of 25.83% breaks down as follows:

(as a percentage)	30/06/2023 6 months	30/06/2022 6 months	31/12/2022 12 months
STATUTORY FRENCH TAX RATE	**25.8**	**25.8**	**25.8**
Effect of differences in tax rates (1)	(7.2)	(5.6)	(4.4)
Unrecognized and relieved tax loss carryforwards (2)	3.6	2.3	4.7
Prior period tax loss carryforwards recognized and utilized during the period	(0.2)	(1.0)	(5.7)
Other (3)	2.0	1.8	0.6
EFFECTIVE TAX RATE	**24.0**	**23.3**	**21.0**

(1) *The "Effect of differences in tax rates" line is linked to the distribution of income in the geographic areas.*
(2) *Tax losses without recognition of deferred tax assets mainly concern certain subsidiaries in South America and Asia.*
(3) *The line "Other" mainly includes withholdings tax.*

NOTE 10. FIXED ASSETS

Note 10.1. Intangible assets

June 2023 *(in € millions)*	Patents and licenses	Trademarks	Goodwill	Software	Development costs	Intangible assets in progress and other	Total
Cost							
At 1 January	43.7	1,133.1	1,845.2	133.8	40.4	192.7	3,388.9
Acquisitions/additions				1.9	4.7	11.4	18.0
Disposals				(4.5)	(1.4)	(0.5)	(6.4)
Other movements *	(0.1)	9.3	22.3	10.7	(0.6)	(8.1)	33.5
Foreign currency translation adjustments	0.1	(10.7)	(33.9)	(0.6)	0.1	(5.5)	(50.5)
AT 31 DECEMBER	**43.7**	**1,131.7**	**1,833.6**	**141.3**	**43.2**	**190.0**	**3,383.5**
Depreciation and impairment losses							
At 1 January	40.1	10.3	77.3	93.4	16.8	78.0	315.9
Foreign currency translation adjustments		(0.1)	(1.3)	(0.1)	0.2	(1.4)	(2.7)
Depreciation and amortization expense	1.5			8.1	3.0	5.2	17.8
Net impairment losses							
Depreciation and impairment written off on disposals	(0.1)			(4.5)	(1.1)		(5.7)
Other movements *	(0.2)			(0.4)	(0.8)	(1.0)	(2.4)
AT 31 DECEMBER	**41.3**	**10.2**	**76.0**	**96.5**	**18.1**	**80.8**	**322.9**
Carrying amount at 1 January	3.6	1,122.8	1,767.9	40.4	23.6	114.7	3,073.0
CARRYING AMOUNT AT 31 DECEMBER	**2.4**	**1,121.5**	**1,757.6**	**44.8**	**25.1**	**109.2**	**3,060.6**

* *Including changes in scope of consolidation.*

June 2022 *(in € millions)*	Patents and licenses	Trademarks	Goodwill	Software	Development costs	Intangible assets in progress and other	Total
Cost							
At 1 January	41.8	1,108.1	1,782.7	140.3	35.9	188.2	3,297.0
Acquisitions/additions				1.2	4.8	10.8	16.8
Disposals				(9.8)	(2.7)		(12.5)
Other movements *				(3.3)	(0.2)	(9.1)	(12.6)
Foreign currency translation adjustments	2.0	27.1	36.6	2.7	0.7	5.3	74.4
AT 31 DECEMBER	**43.8**	**1,135.2**	**1,819.3**	**131.1**	**38.5**	**195.2**	**3,363.1**
Depreciation and impairment losses							
At 1 January	38.2	9.6	74.9	92.1	16.3	68.2	299.3
Foreign currency translation adjustments	1.9	1.0	5.4	2.1	0.3	2.0	12.7
Depreciation and amortization expense	0.6			8.0	2.6	4.9	16.1
Net impairment losses							
Depreciation and impairment written off on disposals				(9.7)	(2.2)		(11.9)
Other movements *				(3.7)			(3.7)
AT 31 DECEMBER	**40.7**	**10.6**	**80.3**	**88.8**	**17.0**	**75.1**	**312.5**
Carrying amount at 1 January	3.6	1,098.5	1,707.8	48.2	19.6	120.0	2,997.7
CARRYING AMOUNT AT 31 DECEMBER	**3.1**	**1,124.6**	**1,739.0**	**42.3**	**21.5**	**120.1**	**3,050.6**

* *Including changes in scope of consolidation.*

December 2022 *(in € millions)*	Patents and licenses	Trademarks	Goodwill	Software	Development costs	Intangible assets in progress and other	Total
Cost							
At 1 January	41.8	1,108.1	1,782.7	140.3	35.9	188.2	3,297.0
Acquisitions/additions	0.1			8.6	9.1	15.2	33.0
Disposals				(14.3)	(5.7)	(0.4)	(20.4)
Other movements *	1.5	15.3	66.0	(1.4)	0.4	(10.3)	71.5
Foreign currency translation adjustments	0.3	9.7	(3.5)	0.6	0.7		7.8
AT 31 DECEMBER	**43.7**	**1,133.1**	**1,845.2**	**133.8**	**40.4**	**192.7**	**3,388.9**
Depreciation and impairment losses							
At 1 January	38.2	9.6	74.9	92.1	16.3	68.2	299.3
Foreign currency translation adjustments	0.3	0.7	2.4	0.7	0.3	0.4	4.8
Depreciation and amortization expense	1.2			15.5	5.4	9.8	31.9
Net impairment losses				2.3			2.3
Depreciation and impairment written off on disposals				(14.1)	(5.3)	(0.4)	(19.8)
Other movements *	0.4			(3.1)	0.1		(2.6)
AT 31 DECEMBER	**40.1**	**10.3**	**77.3**	**93.4**	**16.8**	**78.0**	**315.9**
Carrying amount at 1 January	3.6	1,098.5	1,707.8	48.2	19.6	120.0	2,997.7
CARRYING AMOUNT AT 31 DECEMBER	**3.6**	**1,122.8**	**1,767.9**	**40.4**	**23.6**	**114.7**	**3,073.0**

* *Including changes in scope of consolidation.*

Note 10.2. Property, plant and equipment

June 2023 *(in € millions)*	Land	Buildings	Machinery and equipment	Other property, plant and equipment	Fixed assets in progress	Total
Cost						
At 1 January	89.3	1,399.3	1,390.6	449.5	79.8	3,408.5
Acquisitions/additions	0.1	39.9	16.2	17.2	34.8	108.2
Disposals	(0.1)	(23.8)	(16.5)	(9.2)	(0.1)	(49.7)
Other movements (1)	1.7	9.3	28.6	11.2	(40.3)	10.5
Foreign currency translation adjustments	0.6	(20.0)	(14.3)	(5.3)		(39.0)
AT 31 DECEMBER	**91.6**	**1,404.7**	**1,404.6**	**463.4**	**74.2**	**3,438.5**
Depreciation and impairment losses						
At 1 January	10.1	633.9	1,103.1	322.6		2,069.7
Foreign currency translation adjustments	0.1	(8.6)	(9.5)	(3.8)		(21.8)
Additions	0.5	53.6	44.9	22.5		121.5
Net impairment losses						
Depreciation and impairment written off on disposals		(10.8)	(15.4)	(5.2)		(31.4)
Other movements (1)		0.4	3.8	1.3		5.5
AT 31 DECEMBER	**10.7**	**668.5**	**1,126.9**	**337.4**		**2,143.5**
Carrying amount at 1 January	79.2	765.4	287.5	126.9	79.8	1,338.8
CARRYING AMOUNT AT 31 DECEMBER (2)	**80.9**	**736.2**	**277.7**	**126.0**	**74.2**	**1,295.0**

(1) Including changes in scope of consolidation.
(2) Of which €337.5 million related to the application of IFRS 16 (Note 11).

June 2022 (1) *(in € millions)*	Land	Buildings	Machinery and equipment	Other property, plant and equipment	Fixed assets in progress	Total
Cost						
At 1 January	89.0	1,260.8	1,387.2	431.5	83.9	3,252.4
Acquisitions/additions (2)	0.2	56.1	18.6	15.2	68.9	159.0
Disposals		(19.1)	(28.3)	(14.1)	(0.6)	(62.1)
Other movements (3)	0.3	7.7	22.0	5.1	(34.8)	0.3
Foreign currency translation adjustments	2.7	24.2	25.5	6.2	1.2	59.8
AT 31 DECEMBER	**92.2**	**1,329.7**	**1,425.0**	**443.9**	**118.6**	**3,409.4**
Depreciation and impairment losses						
At 1 January	10.2	575.3	1,095.7	305.6		1,986.8
Foreign currency translation adjustments	0.1	9.3	18.5	4.3		32.2
Additions	0.4	51.8	45.4	22.4		120.0
Net impairment losses			0.3			0.3
Depreciation and impairment written off on disposals		(12.3)	(25.5)	(13.4)		(51.2)
Other movements (3)		1.4				1.4
AT 31 DECEMBER	**10.7**	**625.5**	**1,134.4**	**318.9**		**2,089.5**
Carrying amount at 1 January	78.8	685.5	291.5	125.9	83.9	1,265.6
CARRYING AMOUNT AT 31 DECEMBER	**81.5**	**704.2**	**290.6**	**125.0**	**118.6**	**1,319.9**

(1) The portion relating to rights of use arising from the application of IFRS 16 is presented in Note 11 "Leases".
(2) Of which €53 million related to the ongoing construction of the new Bully logistics platform.
(3) Including changes in scope of consolidation.

December 2022 *(in € millions)*	Land	Buildings	Machinery and equipment	Other property, plant and equipment	Fixed assets in progress	Total
Cost						
At 1 January	89.0	1,260.8	1,387.2	431.5	83.9	3,252.4
Acquisitions/additions (2)	1.5	185.5	56.9	41.9	69.0	354.8
Disposals	(4.6)	(74.5)	(84.7)	(30.3)	(0.9)	(195.0)
Other movements (1)	2.5	34.0	32.7	8.4	(72.1)	5.5
Foreign currency translation adjustments	0.9	(6.5)	(1.5)	(2.0)	(0.1)	(9.2)
AT 31 DECEMBER	**89.3**	**1,399.3**	**1,390.6**	**449.5**	**79.8**	**3,408.5**
Depreciation and impairment losses						
At 1 January	10.2	575.3	1,095.7	305.6		1,986.8
Foreign currency translation adjustments		(1.9)	(0.3)	(0.5)		(2.7)
Additions	0.9	106.7	89.1	45.7		242.4
Net impairment losses			0.2			0.2
Depreciation and impairment written off on disposals	(1.0)	(46.2)	(84.2)	(28.1)		(159.5)
Other movements (1)			2.6	(0.1)		2.5
AT 31 DECEMBER	**10.1**	**633.9**	**1,103.1**	**322.6**		**2,069.7**
Carrying amount at 1 January	78.8	685.5	291.5	125.9	83.9	1,265.6
CARRYING AMOUNT AT 31 DECEMBER	**79.2**	**765.4**	**287.5**	**126.9**	**79.8**	**1,338.8**

(1) Including changes in scope of consolidation.
(2) Of which €326.1 million related to the application of IFRS 16 (Note 11).

IFRS 16 effects on purchases of property, plant and equipment

Breakdown of acquisitions/additions *(in € millions)*	30/06/2023 6 months	30/06/2022 6 months	31/12/2022 12 months
New IFRS 16 leases (Note 11)	15.4	36.1	80.3
Upward change in IFRS 16 leases (Note 11)	29.1	23.2	74.7
Other purchases of property, plant and equipment according to the consolidated statement of cash flows	63.7	99.7	199.8
TOTAL	**108.2**	**159.0**	**354.8**

NOTE 11. LEASES

As at 30 June 2023, debt amounted to €352.1 million compared with €350.3 million at 30 June 2022 and €371.5 million at 31 December 2022. Right of use amounted to €337.5 million compared with €339.1 million at 30 June 2022 and €359.3 million at 31 December 2022.

As at 30 June 2023, the average term of leases falling within the scope of IFRS 16 was 3.3 years compared with 3.2 years at 30 June 2022.

The average marginal borrowing rate at 30 June 2023 was 4.1% compared with 3.4% at 30 June 2022 and 3.8% at 31 December 2022.

The remaining lease expense related to the variable portion of contracts and other exemptions as at 30 June 2023 amounted to €26.3 million compared with €23.7 million at 30 June 2022.

Note 11.1. Changes in right of use and breakdown by type of asset

CHANGES IN THE RIGHT OF USE

June 2023 *(in € millions)*	Land	Buildings	Machinery and equipment	Other property, plant and equipment	Total
Cost					
At 1 January	2.0	533.7	16.6	51.8	604.1
Acquisitions/upward changes		35.2	0.8	8.5	44.5
End of contracts and downward changes	(0.1)	(22.7)	(1.0)	(5.1)	(28.9)
Other movements					
Foreign currency translation adjustments	0.1	(11.2)	0.2	0.2	(10.7)
AT 31 DECEMBER	**2.0**	**535.0**	**16.6**	**55.4**	**609.0**
Depreciation					
At 1 January	1.0	202.8	6.8	34.2	244.8
Foreign currency translation adjustments	0.1	(4.5)	0.1	(0.1)	(4.4)
Additions	0.2	36.6	1.8	5.7	44.3
End of contracts		(10.3)	(0.6)	(2.3)	(13.2)
Other movements					
AT 31 DECEMBER	**1.3**	**224.6**	**8.1**	**37.5**	**271.5**
Carrying amount at 1 January	1.0	330.9	9.8	17.6	359.3
CARRYING AMOUNT AT 31 DECEMBER	**0.7**	**310.4**	**8.5**	**17.9**	**337.5**

These amounts are included in Note 10.2 "Property, plant and equipment".

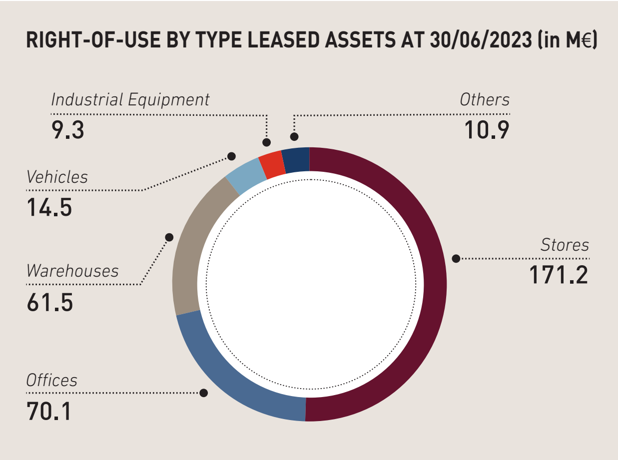
June 2022 *(in € millions)*	Land	Buildings	Machinery and equipment	Other property, plant and equipment	Total
Cost					
At 1 January	2.1	454.3	14.2	51.1	521.7
Acquisitions/upward changes	0.2	56.1	1.8	3.3	61.4
End of contracts and downward changes		(17.8)	(3.2)	(6.6)	(27.6)
Other movements					
Foreign currency translation adjustments	0.2	9.3	0.3	0.8	10.6
AT 31 DECEMBER	**2.5**	**501.9**	**13.1**	**48.6**	**566.1**
Depreciation					
At 1 January	0.7	157.3	5.6	32.0	195.6
Foreign currency translation adjustments		3.9	0.1	0.7	4.7
Additions	0.2	37.1	1.2	5.5	44.0
End of contracts		(9.5)	(1.4)	(6.4)	(17.3)
Other movements					
AT 31 DECEMBER	**0.9**	**188.8**	**5.5**	**31.8**	**227.0**
Carrying amount at 1 January	1.4	297.0	8.6	19.1	326.1
CARRYING AMOUNT AT 31 DECEMBER	**1.6**	**313.1**	**7.6**	**16.8**	**339.1**

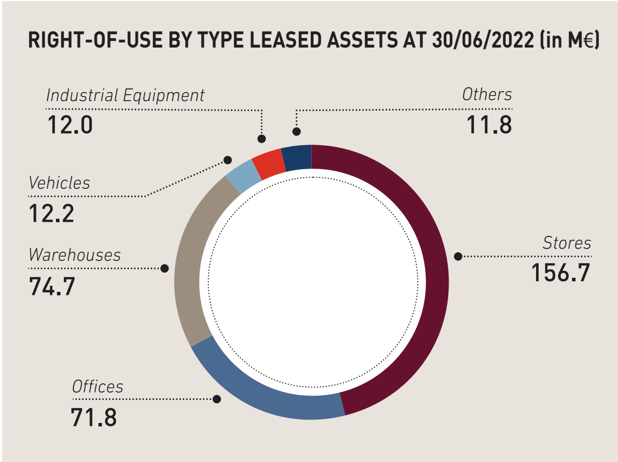
These amounts are included in Note 10.2 "Property, plant and equipment".

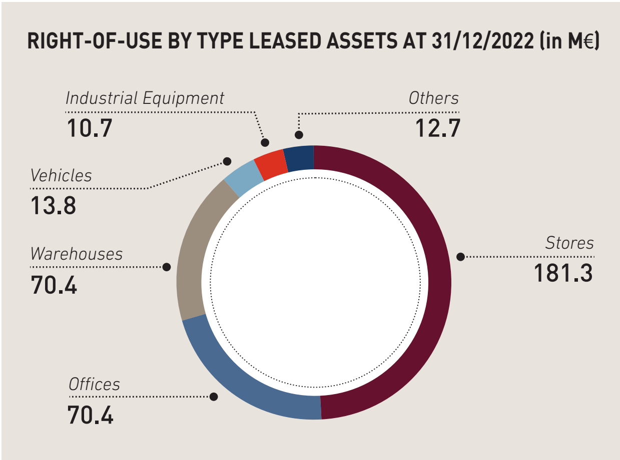
December 2022 *(in € millions)*	Land	Buildings	Machinery and equipment	Other property, plant and equipment	Total
Cost					
At 1 January	2.1	454.3	14.2	51.1	521.7
Acquisitions/upward changes	0.3	136.8	6.1	11.8	155.0
End of contracts and downward changes	(0.5)	(51.1)	(3.5)	(10.7)	(65.8)
Other movements		1.1		0.1	1.2
Foreign currency translation adjustments	0.1	(7.4)	(0.2)	(0.5)	(8.0)
AT 31 DECEMBER	**2.0**	**533.7**	**16.6**	**51.8**	**604.1**
Depreciation					
At 1 January	0.7	157.3	5.6	32.0	195.6
Foreign currency translation adjustments		(3.2)	(0.2)	(0.3)	(3.7)
Additions	0.3	73.8	3.4	11.9	89.4
End of contracts		(25.1)	(2.0)	(9.4)	(36.5)
Other movements					
AT 31 DECEMBER	**1.0**	**202.8**	**6.8**	**34.2**	**244.8**
Carrying amount at 1 January	1.4	297.0	8.6	19.1	326.1
CARRYING AMOUNT AT 31 DECEMBER	**1.0**	**330.9**	**9.8**	**17.6**	**359.3**

These amounts are included in Note 10.2 "Property, plant and equipment".

BREAKDOWN BY TYPE OF ASSET







Note 11.2. Change in lease liabilities

CHANGE IN LEASE LIABILITIES OVER THE 2023 PERIOD

(in € millions)	01/01/2023	Changes in scope of consolidation	New leases and lease amendments	Repayment	Financial expenses	Foreign currency translation adjustments	30/06/2023
Lease liabilities	371.5		28.8	(48.2)	6.8	(6.8)	352.1

CHANGE IN LEASE LIABILITIES AT THE END OF JUNE 2022

(in € millions)	01/01/2022	Changes in scope of consolidation	New leases and lease amendments	Repayment	Financial expenses	Foreign currency translation adjustments	30/06/2022
Lease liabilities	334.9		50.6	(48.3)	6.1	7.0	350.3

CHANGE IN LEASE LIABILITIES AT THE END OF DECEMBER 2022

(in € millions)	01/01/2022	Changes in scope of consolidation	New leases and lease amendments	Repayment	Financial expenses	Foreign currency translation adjustments	31/12/2022
Lease liabilities	334.9	1.2	126.4	(98.2)	11.8	(4.6)	371.5

The short-term lease liability totaled €79.6 million at 30 June 2023 compared with €79.1 million at 30 June 2022 and €80.8 million at 31 December 2022.

NOTE 12. INVESTMENTS IN OTHER FINANCIAL ASSETS

(in € millions)	30/06/2023	30/06/2022	31/12/2022
OTHER INVESTMENTS	**325.3**	**194.3**	**218.3**
OTHER NON-CURRENT FINANCIAL ASSETS	**26.6**	**16.3**	**18.2**
Financial investments	25.3	230.6	63.8
Bank Acceptance Draft in China	30.1	38.5	35.7
Other current financial assets	2.9	3.1	2.5
FINANCIAL INVESTMENTS AND OTHER CURRENT FINANCIAL ASSETS	**58.3**	**272.2**	**102.0**
TOTAL INVESTMENTS, FINANCIAL INVESTMENTS AND OTHER FINANCIAL ASSETS AT 31 DECEMBER	**410.2**	**482.8**	**338.5**

Change over the period	30/06/2023	30/06/2022	31/12/2022
TOTAL INVESTMENTS, FINANCIAL INVESTMENTS AND OTHER FINANCIAL ASSETS AT 1 JANUARY	**338.5**	**238.9**	**238.9**
Change in fair value in other comprehensive income	(21.3)	20.9	27.3
Change in fair value recognized in the income statement			
Proceeds/outflows (see consolidated cash flow statement)	(33.6)	221.0	75.3
Currency translation adjustment	(5.2)	2.2	(3.5)
Other including changes in the scope of consolidation	131.8	(0.2)	0.5
TOTAL INVESTMENTS, FINANCIAL INVESTMENTS AND OTHER FINANCIAL ASSETS AT 31 DECEMBER	**410.2**	**482.8**	**338.5**

Other investments

The “Other investments” line on the balance sheet mainly includes non-controlling interests in various entities and investments in non-consolidated entities because they are not material to the Group. As at 30 June 2023, also includes the acquisition of Pacojet and Forge Adour (see Note 2).

In accordance with IFRS 9, the non-consolidated investments and securities should be booked at Fair Value. The Group decided to recognize the fair value in other items of comprehensive income without subsequent reclassification to profit or loss, even in the event of disposal. The change in fair value of these investments amounted to €(21.3) million at 30 June 2023 compared with €20.9 million at 30 June 2022 and €27.3 million at 31 December 2022.

Financial investments

These short-term financial investments, which have a maturity of over three months at 30 June 2023, totaled €25.3 million (including €18.9 million in China) compared with €230.6 million as at 30 June 2022 (including €31.7 million in China) and €63.7 million as at 31 December 2022 (including €58.4 million in China).

Bank Acceptance Drafts

Bank Acceptance Drafts are issued by leading Chinese banks and are received as part of the trade receivables settlement. These assets amounted to €30.1 million at 30 June 2023 compared with €38.5 million at 30 June 2022 and €35.8 million at 31 December 2022.

NOTE 13. OTHER RECEIVABLES AND NON-CURRENT ASSETS

(in € millions)	30/06/2023	30/06/2022	31/12/2022
Non-current prepaid expenses	1.9	2.2	1.9
Prepaid and recoverable taxes and other non-current receivables (2)	64.4	59.5	56.4
OTHER NON-CURRENT ASSETS	**66.3**	**61.7**	**58.3**
Current prepaid expenses	14.9	18.1	15.3
Advances paid (1)	74.6	105.3	93.7
Prepaid and recoverable taxes and other receivables (2)	86.3	122.8	108.1
OTHER CURRENT RECEIVABLES	**175.8**	**246.2**	**217.1**

(1) Including €50.6 million from Supor (€94.9 million from Supor at 30 June 2022 and €82.6 million at 31 December 2022).
(2) Including VAT claims amounting to €123.9 million at 30 June 2023 (€152.8 million at 30 June 2022 and €131.5 million at 31 December 2022).

Non-current tax receivables mainly relate to tax receivables in Brazil (PIS and COFINS of €41 million at 30 June 2023 compared with €43 million at 30 June 2022 and €40 million at 31 December 2022).

The methods for calculating PIS and COFINS taxes were clarified on 15 March 2017, when the Brazilian Supreme Court ruled that ICMS should be excluded from their calculation basis. These calculation methods were again confirmed by the Supreme Court on 13 May 2021. Following these court decisions, in 2018 our industrial subsidiary Seb do Brasil recorded a tax receivable of 213 million Brazilian reals (including interest on arrears) in connection with the surplus tax paid since 2004. This receivable is pending repayment following a formal request to the state of Rio de Janeiro. In 2019, our commercial subsidiary Seb Comercial registered a tax receivable of 51 million Brazilian reals for the surplus tax paid since 2013.

NOTE 14. TREASURY SHARES

At 30 June 2023, the share capital consisted of 55,337,770 shares with a nominal value of €1.

The Group holds 276,407 treasury shares acquired at an average price of €100.39 per share (287,766 treasury shares acquired at an average price of €115.72 per share at 30 June 2022 and at 31 December 2022 as there was no buyback of treasury shares in the second half of 2022).

Movements in treasury shares were as follows:

	Transactions		
(in number of shares)	First half of 2023 6 months	First half of 2022 6 months	Financial year 2022 12 months
SHARES HELD IN TREASURY AT 1 JANUARY	**287,766**	**230,627**	**230,627**
Share purchases	***328,317***	***312,570***	***312,570***
Buyback plan	192,884	296,389	296,389
Liquidity contract	135,433	16,181	16,181
Sales	***(339,676)***	***(255,431)***	***(255,431)***
Disposals	(136,533)	(15,081)	(15,081)
Exercise of call options, allocation of bonus shares and capital			(240,350)
Shares canceled during the period			
SHARES HELD IN TREASURY AT 31 DECEMBER	**276,407**	**287,766**	**287,766**

(in € millions)	Transactions First half of 2023 6 months	First half of 2022 6 months	Financial year 2022 12 months
SHARES HELD IN TREASURY AT 1 JANUARY	**33.3**	**34.3**	**34.3**
Share purchases	***32.5***	***36.6***	***36.6***
Buyback plan	19.2	34.4	34.4
Liquidity contract	13.3	2.2	2.2
Sales	***(38.1)***	***(37.5)***	***(37.5)***
Disposals	(13.4)	(2.0)	(2.0)
Exercise of call options, allocation of bonus shares and capital			(35.5)
Shares canceled during the period			
SHARES HELD IN TREASURY AT 31 DECEMBER	**27.7**	**33.3**	**33.3**

In 2019, the Group set up collars on treasury shares to cover its performance share and employee share ownership plans.

Call options are classified as equity instruments. The put options sold simultaneously with these call options are classified as financial instruments and are part of the Group's net debt.

3

Collars on treasury shares are broken down into call and put options. Put options, which are an integral part of the Group's borrowings, are presented in the table below:

Put options	Transactions First half of 2023 6 months	First half of 2022 6 months	Financial year 2022 12 months
Number of shares	135,000	188,195	258,195
Amount *(in millions of euros)*	1.4	2.8	3.2
Change in Fair Value impacting the Net Financial Expense *(in millions of euros)*	1.2	(3.1)	(4.6)

Put options expiring over the period resulted in the recognition of €2.9 million in income compared with an expense of €3.1 million at the end of June 2022 and the end of December 2022.

NOTE 15. EMPLOYEE BENEFITS

At 30 June 2023, the Group had not updated the discount rates used to calculate pension liabilities as there was no material change compared with the discount rates used to value pension liabilities at 31 December 2022.

NOTE 16. SHORT-TERM AND LONG-TERM PROVISIONS

	30/06/2023		30/06/2022		31/12/2022	
(in € millions)	non-current	current	non-current	current	non-current	current
Pension and other post-employment benefit obligations	167.3	20.1	160.3	19.2	165.0	21.1
Product warranties	9.7	45.0	10.2	46.0	9.7	44.1
Claims and litigation and other contingencies	15.9	37.6	54.4	28.0	18.0	68.1
Restructuring provision	20.4	2.3	1.9	28.3	20.8	5.2
TOTAL	**213.3**	**105.0**	**226.8**	**121.5**	**213.5**	**138.5**

Provisions are classified as short-term or long-term according to whether the obligation is expected to be settled within or beyond one year.

The current portion of the restructuring provision amounted to €2.3 million and mainly related to the reorganizations in Brazil and Germany.

Provision movements (other than provisions for pensions and other post-employment benefit obligations) over the year are as follows:

(in € millions)	01/01/2023	Increases	Reversals	Utilizations	Other movements *	30/06/2023
Product warranties	53.8	18.7	(1.3)	(15.1)	(1.4)	54.7
Claims and litigation and other contingencies	86.1	8.9	(1.9)	(39.0)	(0.6)	53.5
Restructuring provision	26.0	0.3	(0.3)	(3.5)	0.2	22.7
TOTAL	**165.9**	**27.8**	**(3.5)**	**(57.6)**	**(1.7)**	**130.9**

* *"Other movements" include foreign currency translation adjustments and the effect of changes in the scope of consolidation.*

The change in the provision for "claims and litigation and other contingencies" is mainly due to the resolution of the "Hansen" litigation and of the litigation concerning the buyout of WMF minority interests presented in Note 3 of this document.

(in € millions)	01/01/2022	Increases	Reversals	Utilizations	Other movements *	30/06/2022
Product warranties	52.8	16.7	(1.3)	(14.3)	2.2	56.1
Claims and litigation and other contingencies	76.6	12.1	(3.2)	(4.7)	1.7	82.5
Restructuring provision	43.0	1.8	(0.1)	(15.0)	0.5	30.2
TOTAL	**172.4**	**30.6**	**(4.6)**	**(34.0)**	**4.4**	**168.8**

* *"Other movements" include foreign currency translation adjustments and the effect of changes in the scope of consolidation.*

(in € millions)	01/01/2022	Increases	Reversals	Utilizations	Other movements *	31/12/2022
Product warranties	52.8	26.5	(2.0)	(23.6)	0.1	53.8
Claims and litigation and other contingencies	76.6	29.6	(9.1)	(12.6)	1.6	86.1
Restructuring provision	43.0	22.9	(1.0)	(39.4)	0.5	26.0
TOTAL	**172.4**	**79.0**	**(12.1)**	**(75.6)**	**2.2**	**165.9**

* *"Other movements" include foreign currency translation adjustments and the effect of changes in the scope of consolidation.*

The breakdown of restructuring provisions is as follows:

(in € millions)	30/06/2023	30/06/2022	31/12/2022
Employee benefits expenses	22.0	29.1	25.1
Site closure costs	0.7	1.1	0.9
TOTAL	**22.7**	**30.2**	**26.0**

NOTE 17. NET DEBT

(in € millions)	30/06/2023	30/06/2022	31/12/2022
Bonds	498.8	997.3	998.1
Bank borrowings	5.8		5.3
IFRS 16 debt	272.5	271.2	290.7
Negotiable European Medium Term Note (NEU MTN)	191.0	160.0	170.0
Other debts (including private placements)	435.0	773.9	453.3
Employee profit-sharing	2.7	5.3	5.2
LONG-TERM BORROWINGS	**1,405.8**	**2,207.7**	**1,922.6**
Bonds	499.4	506.3	6.6
Bank borrowings	15.6	11.1	4.9
IFRS 16 debt	79.6	79.1	80.8
Short- and medium-term Negotiable European Commercial Paper (NEU CP and NEU MTN)	710.9	1,019.5	824.3
Current portion of long-term borrowings (1)	526.1	277.4	472.9
SHORT-TERM BORROWINGS	**1,831.6**	**1,893.4**	**1,389.5**
TOTAL BORROWINGS	**3,237.4**	**4,101.1**	**3,312.1**
Net cash and cash equivalents (2)	(828.2)	(1,392.6)	(1,237.0)
Financial investments and other current financial assets (3)	(55.4)	(269.1)	(99.5)
Derivative instruments (net)	(7.3)	7.9	(2.6)
NET DEBT	**2,346.4**	**2,447.3**	**1,973.0**

(1) 30/06/23: Including €176 million in Bank Acceptance Drafts.
30/06/22: Including €226 million in Bank Acceptance Drafts.
31/12/22: Including €144 million in Bank Acceptance Drafts.
(2) Including €389 million in China versus €724 million at 30 June 2022 and €675 million at 31 December 2022.
(3) Excluding guarantees and sureties.

Net debt corresponds to total long-term and short-term borrowings less cash and financial investments and other current financial assets with no significant risk of a change in value as well as derivative instruments used for Group financing. It also includes financial debt from application of the IFRS 16 standard "Leases" in addition to short-term investments with no risk of a substantial change in value but with maturities of over three months.

It should be noted that when the Group's Chinese subsidiaries also ask their local banks to issue Bank Acceptance Drafts for their suppliers, such drafts are placed in the "Financial debts" balance sheet item.

3

NOTE 18. FAIR VALUE OF FINANCIAL INSTRUMENTS

Note 18.1. Financial instruments

Financial assets consist of shares in subsidiaries and affiliates as well as operating receivables (excluding tax and social security claims), debt securities and other cash equivalents classified as current assets.

The fair value of trade and other receivables is equivalent to their carrying amount, in view of their short maturities.

Non-current financial assets consist mainly of investments in nonconsolidated companies (minority interests without significant influence), certain related receivables and receivables due beyond one year. In accordance with IFRS 9, these non-current financial assets for which the management model is to collect contractual cash flows and the flows resulting from disposals are recognized at fair value in other items of comprehensive income without subsequent reclassification to profit or loss, even in the event of disposal. The non-current financial assets for which the management model is to collect contractual cash flows are booked at amortized costs.

Financial liabilities include borrowings and other financing, including bank overdrafts, and operating liabilities (excluding accrued taxes and social security claims).

Borrowings that are not quoted in an active market are measured by the discounted cash flow method, applied separately to each individual facility, based on market rates observed at the period end for similar facilities and the average spread obtained by the Group for its own issues. The fair value of those derivatives is computed using the discounted cash flow methods with market values such as spot rates, forwards curves, interest rate curves, aluminum, copper, nickel and plastics curves as observed at the closing date.

	30/06/2023		Financial instruments by category				
(in € millions)	Carrying amount	Fair value	At fair value through profit or loss (excluding derivatives)	Fair value through other items of comprehensive income	Assets at amortized cost	Borrowings at amortized cost	Derivative instruments
ASSETS							
Other investments (1)	199.2	199.2		199.2			
Other non-current financial assets	26.6	26.6			26.6		
Other non-current assets (2)	3.1	3.1			3.1		
Long-term derivative instruments – assets	18.1	18.1					18.1
Customers	788.8	788.8			788.8		
Other current receivables (2)	91.3	91.3			91.3		
Short-term derivative instruments – assets	51.2	51.2					51.2
Financial investments and other current financial assets	58.3	58.3			58.3		
Cash and cash equivalents	828.2	828.2	828.2				
TOTAL FINANCIAL ASSETS	**2,064.8**	**2,064.8**	**828.2**	**199.2**	**968.1**		**69.3**
LIABILITIES							
Long-term borrowings	1,405.8	1,342.8				1,342.8	
Other non-current liabilities (3)	3.3	3.3				3.3	
Long-term derivative instruments – liabilities	21.4	21.4					21.4
Trade payables	966.8	966.8				966.8	
Short-term borrowings	1,831.6	1,828.0				1,828.0	
Other current liabilities (3)	137.9	137.9				137.9	
Short-term derivative instruments – liabilities	83.4	83.4					83.4
TOTAL FINANCIAL LIABILITIES	**4,450.2**	**4,383.6**				**4,278.8**	**104.8**

(1) Excluding acquisition price of Pacojet and Forge Adour recognized under non-consolidated investments and securities, pending acquisition price allocation.
(2) Excluding prepaid expenses and tax/social security receivables.
(3) Excluding deferred income and tax/social security payables.

(in € millions)	30/06/2022 Carrying amount	Fair value	Financial instruments by category At fair value through profit or loss (excluding derivatives)	Fair value through other items of comprehensive income	Assets at amortized cost	Borrowings at amortized cost	Derivative instruments
ASSETS							
Other investments (1)	184.0	184.0		184.0			
Other non-current financial assets	16.3	16.3			16.3		
Other non-current assets (2)	3.8	3.8			3.8		
Customers	761.2	761.2			761.2		
Other current receivables (2)	119.1	119.1			119.1		
Derivative instruments	226.3	226.3					226.3
Financial investments and other current financial assets	272.2	272.2			272.2		
Cash and cash equivalents	1,392.6	1,392.6	1,392.6				
TOTAL FINANCIAL ASSETS	**2,975.5**	**2,975.5**	**1,392.6**	**184.0**	**1,172.6**		**226.3**
LIABILITIES							
Long-term borrowings	2,207.7	2,152.5				2,152.5	
Other non-current liabilities (3)	4.1	4.1				4.1	
Trade payables	1,214.2	1,214.2				1,214.2	
Other current liabilities (3)	143.3	143.3				143.3	
Derivative instruments	104.4	104.4					104.4
Short-term borrowings	1,893.4	1,887.1				1,887.1	
TOTAL FINANCIAL LIABILITIES	**5,567.1**	**5,505.6**				**5,401.2**	**104.4**

(1) Change in fair value through "Other items of Comprehensive Income" not reclassified.
(2) Excluding prepaid expenses and tax/social security receivables.
(3) Excluding deferred income and tax/social security payables.

Note 18.2. Information on financial assets and liabilities recognized at fair value

In accordance with IFRS 13 and the amendment to IFRS 7, the following table presents the recognized fair value elements by financial instruments based on the following hierarchy:

- level 1: instrument quoted in active markets;
- level 2: valuation techniques for which all significant inputs are based on observable market data;
- level 3: valuation techniques for which any significant input is not based on observable market data.

(in € millions)	30/06/2023 Total	Level 1	Level 2	Level 3
ASSETS				
Other investments	199.2		199.2	
Derivative instruments	69.3		69.3	
Cash and cash equivalents	828.2	828.2		
TOTAL FINANCIAL ASSETS MEASURED AT FAIR VALUE	**1,096.7**	**828.2**	**268.5**	
LIABILITIES				
Derivative instruments	104.8		104.8	
TOTAL FINANCIAL LIABILITIES MEASURED AT FAIR VALUE	**104.8**		**104.8**	

(in € millions)	30/06/2022 Total	Level 1	Level 2	Level 3
ASSETS				
Other investments	184.0		184.0	
Derivative instruments	226.3		226.3	
Cash and cash equivalents	1,392.6	1,392.6		
TOTAL FINANCIAL ASSETS MEASURED AT FAIR VALUE	**1,802.9**	**1,392.6**	**410.3**	
LIABILITIES				
Derivative instruments	104.4		104.4	
TOTAL FINANCIAL LIABILITIES MEASURED AT FAIR VALUE	**104.4**		**104.4**	

The portfolio of derivative instruments used by the Group to manage risk mainly includes forward purchases and sales of foreign currencies, option strategies, interest rate swaps, cross currency swaps, foreign exchange swaps, commodity swaps and options and own share option strategies. These instruments are classified as Level 2, as their fair value is calculated using internal valuation models based on observable data.

Note 18.3. Credit risk

Trade receivables broken down as follows based on their age:

	30/06/2023				
		Past due			
(in € millions)	Current	0–90 days	91–180 days	Over 181 days	Total
Trade receivables	641.0	126.1	16.8	31.1	815.0
Provisions for doubtful debt		(0.4)	(1.2)	(24.6)	(26.2)
TOTAL	**641.0**	**125.7**	**15.6**	**6.5**	**788.8**

	30/06/2022				
		Past due			
(in € millions)	Current	0–90 days	91–180 days	Over 181 days	Total
Trade receivables	579.4	155.5	22.2	29.8	786.9
Provisions for doubtful debt		(0.9)	(2.2)	(22.5)	(25.6)
TOTAL	**579.4**	**154.6**	**20.0**	**7.3**	**761.3**

	31/12/2022				
		Past due			
(in € millions)	Current	0–90 days	91–180 days	Over 181 days	Total
Trade receivables	695.6	178.3	10.4	30.4	914.7
Provisions for doubtful debt		(0.1)	(1.2)	(21.9)	(23.2)
TOTAL	**695.6**	**178.2**	**9.2**	**8.5**	**891.5**

The Group's credit risk management policy remained unchanged.

NOTE 19. RELATED PARTY TRANSACTIONS

No material transactions with related parties took place during the period and there were no changes in the nature of transactions as described in Note 29 to the 2022 Universal Registration Document.

NOTE 20. POST-BALANCE SHEET EVENTS

At the date on which these financial statements were approved by the Board of Directors, on 26 July 2023, no material event had occurred.

Statutory auditors' report on the Half-yearly Financial Information

Period from January 1 to June 30, 2023

This is a free translation into English of the statutory auditors' review report on the half-yearly financial information issued in French and is provided solely for the convenience of English-speaking users. This report includes information relating to the specific verification of information given in the Group's half-yearly management report. This report should be read in conjunction with, and construed in accordance with, French law and professional standards applicable in France.

To the shareholders of SEB S.A.,

In compliance with the assignment entrusted to us by the General Meeting of shareholders and in accordance with the requirements of Article L. 451-1-2 III of the French Monetary and Financial Code (Code monétaire et financier), we hereby report to you on:

- the review of the accompanying condensed half-yearly consolidated financial statements of SEB S.A., for the period from 1 January 2023 to 30 June 2023;
- the verification of the information presented in the half-yearly management report.

These condensed half-yearly consolidated financial statements are the responsibility of the Board of Directors. Our role is to express a conclusion on these financial statements based on our review.

I – CONCLUSION ON THE FINANCIAL STATEMENTS

We conducted our review in accordance with professional standards applicable in France.

A review consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with professional standards applicable in France and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Based on our review, nothing has come to our attention that causes us to believe that the accompanying condensed half-yearly consolidated financial statements are not prepared, in all material respects, in accordance with IAS 34 – standard of the IFRSs as adopted by the European Union applicable to interim financial information.

II – SPECIFIC VERIFICATION

We have also verified the information presented in the half-yearly management report on the condensed half-yearly consolidated financial statements subject to our review.

We have no matters to report as to its fair presentation and consistency with the condensed half-yearly consolidated financial statements.

Paris La Défense and Lyon, 27 July 2023

The statutory auditors

KPMG S.A.		Deloitte & Associés	
Sara Righenzi de Villers Partner	Eric Ropert Partner	Patrice CHOQUET Partner	Frédéric MOULIN Partner

Statement by the person responsible for the Interim financial report

I hereby certify that, to my knowledge,

- the condensed financial statements for the six months ended have been prepared in accordance with the applicable accounting standards and give a true and fair view of the assets and liabilities, financial position and results of the company and of those companies within the scope of consolidation;
- the interim management report includes a fair review of the significant events of the past six months, their impact on the Interim financial statements and the main related party transactions for the period, as well as a description of the main risks and uncertainties in the second half of the year.

Écully, 2 August 2023

Chief Executive Officer

Stanislas de Gramont

Designed & published by LABRADOR +33 (0)1 53 06 30 80

Groupe SEB
Campus SEB
112, chemin du Moulin Carron
69130 Écully - France
Tél. : +33 (0)4 72 18 18 18