



RESPONSES TO WRITTEN QUESTIONS

I. Questions from Jean-Pierre Marc (individual shareholder)

What is the estimated impact of the increase in US tariffs?

We are monitoring tariff developments and related announcements on a daily basis, regularly assessing how they might affect the Group.

We have limited exposure to the United States, which represents around 9% of our total revenue.

Because of its long history, the Group has already navigated many crises, and we believe that we are able to offset most of the negative impacts associated with the tariffs.

Indeed, we have already implemented several measures: relocating or adapting our manufacturing base, optimizing procurement and even making targeted price adjustments to absorb some of these increases.

What product ranges are made in our US factories?

The Group has two plants in the United States.

The first, in Canonsburg, Pennsylvania, produces premium cookware marketed under the All-Clad brand.

The second, in Montebello, California, manufactures filter coffee makers for businesses under the Wilbur Curtis brand.

Thanks to this local industrial presence, around 20% of our sales in the United States are now covered by production on American soil.

The Group has operated in India since the acquisition of Maharaja Whiteline. What is our outlook for growth in this country?

In India, Groupe SEB operates by way of its subsidiary Groupe SEB India Pvt Ltd, mainly in the Small Domestic Appliances segment thanks to the Maharaja Whiteline brand, which it acquired in 2011.

Expanding on the Indian market is not a priority at this stage. However, the Group continues to monitor the situation closely and has made limited capital expenditure to date.

II. Question from Nicolas Gottry, Chairman of IPAC (*Initiative Pour un Actionnariat Citoyen – Citizen Shareholding Initiative*)

At our Group's Annual General Meeting in 2024, we asked you how much total tax (broken down by type) had been paid to Russia and Russian authorities since the beginning of 2022.

The Board of Directors replied that our Group paid "taxes in all countries in which it [operated] in accordance with the local regulations in force. Our Russian subsidiary therefore pays taxes on its local operations based on the regulations of the country".

This did not answer the question we asked. As such, we would like to ask the same question again this year.

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The Group reaffirms that it fulfills its tax obligations in each of the countries in which it operates, in accordance with the local regulations in force. As such, our subsidiary in Russia, Groupe SEB Vostok ZAO, pays taxes on its local operations in accordance with Russian legislation.