

STANISLAS DE GRAMONT, GROUPE SEB'S CHIEF EXECUTIVE OFFICER

"2022 marked a return to normal after the records broken in 2021."

After a record year in 2021, and in a difficult general economic climate, 2022 marked a return to normal. While our balance sheet did decline, the Group nonetheless stayed on course in 2022: sales were more than 8% higher than in 2019, the last year we can consider "normal", at €7,960 million, and the professional services business grew strongly compared to 2021 (15.6%, of which 9.2% is organic growth). We are particularly pleased with our performance in China, where Supor's sales exceeded €2 billion for the first time ever! Yet, again, Groupe SEB proved the resilience and strength of its model, and its great agility when faced with difficult circumstances.

Everyone worked hard throughout the year, with tenacity and determination. So we were able to continue investing in our strategic drivers: product innovation, the international deployment of our champion products, the attractiveness of our brands and the activation of all distribution channels. Nor was there any lull in our investments (industrial, logistics and information systems) for competitive advantage, which are crucial for the future.



Over 165 years, the Group has lived through several critical periods, which we have always navigated successfully by being able to adapt. Despite the unfavorable market conditions (divisive geopolitical environment, energy crisis in Europe, disruption in supply chains, and eroded margins in an inflationary period), we have faith in our economic model, and can count on the Group's tremendous collective spirit.

We are optimistic about the structural growth outlook of the global market for Small Domestic Appliances and professional coffee in 2023. This market is very dynamic, and business has recovered well for cafés, hotels and restaurants. Our recent strategic acquisitions in this sector, which complement and are consistent with our existing offering, will strengthen our position as leader.



Groupe SEB took a new direction in 2022, making changes to governance on July 1 by an-

paration of the functions of Chairman and Chief Executive Officer. As Chairman and CEO for the last 22 years and custodian of the family heritage, Thierry de La Tour d'Artaise has infused the Group with a new dynamic and catapulted it to the position of world leader in Small Domestic Appliances.

## **OUR PRODUCT UNIVERSES**

Groupe SEB is present in 150 countries. Over the years it has built up strong positions on different continents thanks to a product offering at once global and local, enhanced by an exceptional brand portfolio.

#### SMALL DOMESTIC **APPLIANCES**

In the kitchen, with Electrical cooking. Food preparation and Beverage preparation



products: deep-frvers, rice-cookers, slowcookers, informal meal appliances, grills, toasters, multi-cookers, filter and capsule coffee machines, espresso machines. kettles, beer dispensers, soy milk makers. blenders, cooking food processors, stand and hand-held mixers, beaters, etc.



Elsewhere in the house, with Linen, Home and Personal Care products: irons and steam generators, garment cleaners, steam robots, fans, heaters, air purifiers, hair care appliances, epilators, bathroom scales, etc.











### **COOKWARE**

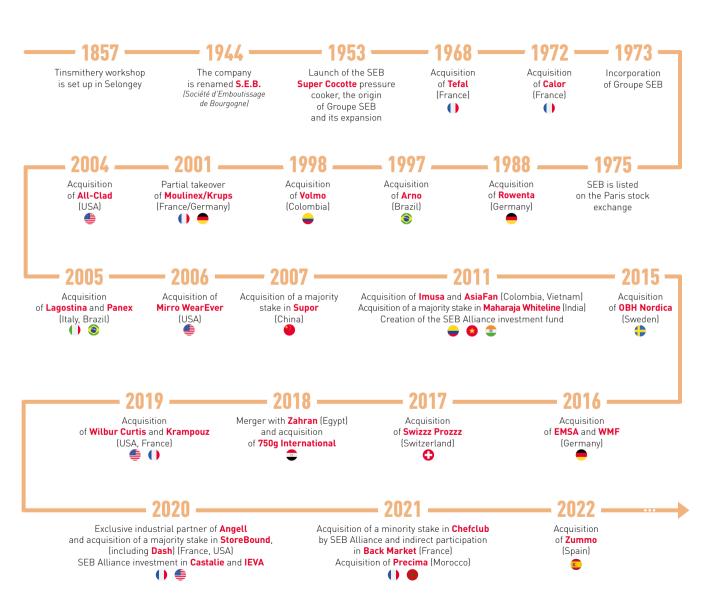
Whether made from aluminum, stainlesssteel, copper or cast iron, coated or not, glass or plastic. Groupe SEB's cookware meets all consumer expectations in the kitchen or on-the-go: pots and pans, pressure cookers, traditional or flexible bakeware, food storage containers, insulated mugs, jugs, flasks, utensils, cutlery, etc.

#### PROFFSSIONAL

Groupe SEB is a key player in Professional Coffee, with several types of products: automatic espresso machines and professional filter coffee makers. The professional segment is rounded out by a premium Hotel **Equipment** division, and a more recent foray into the professional crepe maker. plancha and juice extractor sectors.



# **OUR HISTORY**



# **OUR LOCATIONS**

- €3,444m consumer sales (-11.1%\*)
- 23 industrial sites, including 11 in France
- More than 16,000 employees including more than 3,000 in production\*\*
- 531 stores

Europe and other EMEA countries

China and other Asia Pacific countries

North & South America

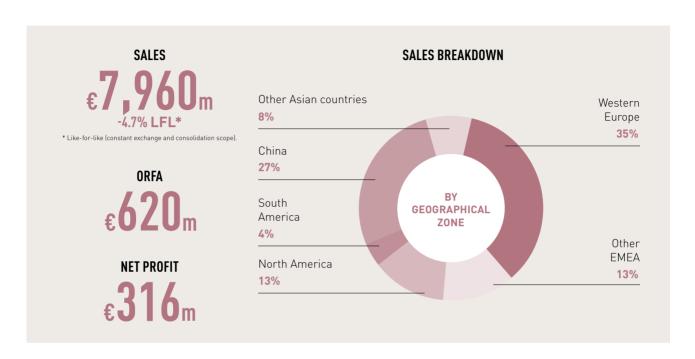
- €1,130m consumer sales (-5.5%\*)
- 6 industrial sites
- 2,800 employees including 1,000 in production\*\*
- 36 stores

- €2,660m consumer sales (+2.3%\*)
- 10 industrial sites
- Nearly 12,000 employees including more than 8,600 in production\*\*
- 667 stores

Like-for-like (constant exchange and consolidation scope)

<sup>\*\*</sup> Direct workers only (permanent/fixed term/work-study contracts)

# **OUR 2022 KEY FIGURES**



32 BRANDS 39
INDUSTRIAL SITES

MORE THAN **500** PATENTS FILED

PRODUCTS SOLD EACH SECOND WORLDWIDE

30,000 EMPLOYEES

1,250 RETAIL STORES

90% +

OF SMALL DOMESTIC
APPLIANCES
display the "product reparable
for 15 years" label

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